1	PLANNING BOARD BOROUGH OF MONTVALE
2	COUNTY OF BERGEN
3	BLOCK 3201, LOT 4 : RIDGECREST REALTY ASSOCIATES :
4	21 Philips Parkway : TRANSCRIPT OF Application for Conditional Use: PROCEEDINGS
5	and Variance Approval, Major : Soil Moving Permit Approval, :
6	Bulk Variance Approval, EIS : Approval and Site Plan Waiver :
7	Council Chambers
8	Municipal Complex 12 Mercedes Drive
9	Montvale, New Jersey Tuesday, October 16, 2018
LO	Commencing 10:15 p.m.
11	B E F O R E:  JOHN DePINTO, CHAIRMAN
L2	FRANK STEFANELLI, VICE CHAIRMAN JOHN CULHANE
L3	ROSE CURRY, COUNCIL PRESIDENT JIMMY D'AGOSTINO
L 4	MICHAEL GHASSALI, MAYOR WILLIAM LINTNER
L5	MAGGIE O'NEILL ANNMARIE RUSSO DANTE TEAGNO
L 6	
L7	ROBERT REGAN, ESQ., BOARD ATTORNEY LORRAINE HUTTER, BOARD SECRETARY JEFFREY FETTE, BOROUGH CONSTRUCTION CODE OFFICIAL
L8	DARLENE GREEN, PLANNER ANDREW HIPOLIT, BOROUGH ENGINEER
L 9	GUSTAVE E. DeBLASIO, MASER CONSULTING
20	APPEARANCES:
21	BEATTIE PADOVANO, LLC BY: ANTIMO A. DEL VECCHIO, ESQ.
22	50 Chestnut Ridge Road, Suite 208 Montvale, New Jersey 07645
23	(201) 573-1810 Attorneys for the Applicant
2 4	DONNA LYNN J. ARNOLD, C.C.R.
25	Computerized Transcription Services (201) 666-3490

1		WITNESSES	
2		VOIR	
3	MARRIE		BABFIC
4	MATTHEW LIVINGSTON 9		
5			
6		EL VECCHIO 12 15	
7	BY: THE BC BY: THE PU		30
8		ID TINTLE AN MEDELOWITZ	
9	JEANINE TINTLE ROBERT CALLEN		
10	4		
11	•	EXHIBITS	PAGE
12	A-1 Id.	Notice Document	3
13	A-2 Id.	Architectural Plans, Minno & Wasko	
14		6 sheets, 6/13/2018	8
15	A-3 Id.	Survey, 1 Sheet, L2A, 1/18/2018	8
16	A-4 Id.	EIS, L2A, 6/18/2018 Revised 9/21/2018	8
17	A-5 Id.	Storm Water Management Report 6/18/2018, Revised 9/21/2018	8
18	A-6 Id.	Site Plan, L2A, 16 Sheets	8
19		Last Revised 9/27/2018	_
20	A-7 Id.	Storm Water Maintenance Manual L2A, 9/21/2018	9
21	A-8 Id.	Summary Letter, L2A, 9/27/2018	0
22	A-9 Id.		9
23	A-5 IU.	Site Rendering, Minno & Wasko Revised 10/15/2018	9
24			
25			

- 1 CHAIRMAN DePINTO: And, Mr. Del Vecchio, I
- 2 understand you have two witnesses this evening.
- 3 MR. DEL VECCHIO: Yes.
- 4 CHAIRMAN DePINTO: Maybe it is your intent
- 5 to introduce the proposed project?
- 6 MR. DEL VECCHIO: Correct.
- 7 CHAIRMAN DePINTO: Okay. I do want to
- 8 open the meeting to the public for questions. So, I
- 9 would ask in the interests of all, if you could make
- 10 this introduction as, as brief as possible.
- MR. DEL VECCHIO: Will do.
- 12 CHAIRMAN DePINTO: Thank you.
- MR. REGAN: Mr. Chairman, let me ask
- 14 Lorraine, do you have the requisite notice document?
- MS. HUTTER: No.
- MR. REGAN: Mr. Del Vecchio, I assume you
- 17 want the notice document marked as A-1?
- MR. DEL VECCHIO: Yes.
- MR. REGAN: And rather than take 15
- 20 minutes to review the notice document, we'll proceed
- 21 on the assumption that the notice was in order with
- 22 the recognition if there is any problem with the
- 23 notice document...
- 24 CHAIRMAN DePINTO: Mr. Del Vecchio, you
- 25 have the ability to project any images on to the

- 1 screen? You got that?
- MR. DEL VECCHIO: I have the technical
- 3 guru here this evening.
- 4 CHAIRMAN DePINTO: Okay. Why don't you
- 5 put on the first item.
- 6 MR. HIPOLIT: Is this Triboro or
- 7 Ridgecrest?
- 8 CHAIRMAN DePINTO: Weren't you paying
- 9 attention?
- 10 MR. HIPOLIT: I walked outside. Sorry.
- 11 MR. TEAGNO: Mr. Chairman, and before we
- 12 get started, I noticed on the Maser document that this
- 13 property is Block 3204, Lot 4 as is the Fire
- 14 Department. On the L2A, it's 33201, Lot 4; the
- 15 Montvale Police is 3201, Lot 4 and on the L2A document
- 16 it's 3201, Lot 4.
- Which property are we talking about?
- 18 CHAIRMAN DePINTO: Lorraine has indicated
- 19 it's 3201, Lot 4.
- 20 Is that correct?
- MS. HUTTER: That's correct.
- 22 CHAIRMAN DePINTO: Mr. Del Vecchio, do you
- 23 agree the proper identification of the property is
- 24 Block 3201, Lot 4?
- MR. DEL VECCHIO: Yes. That's where we've

- 1 been paying taxes on.
- 2 MR. HIPOLIT: You might have testified
- 3 wrong.
- 4 MR. TEAGNO: I ask for all the documents
- 5 be --
- 6 MS. HUTTER: Yes.
- 7 MR. HIPOLIT: I'm correct that --
- 8 MR. TEAGNO: With the correct lot and
- 9 block.
- 10 CHAIRMAN DePINTO: Okay. Thank you.
- 11 Members of the public that are here that have an
- 12 interest in this application, please be advised this
- 13 is the policy of the Montvale Planning Board. Every
- 14 applicant has the right to appear before the Board in
- 15 the form of an advertised public hearing.
- 16 They have as much time as they need to have
- 17 their professionals present to the Board any plans
- 18 they may have for the development or redevelopment of
- 19 any properties within the Borough of Montvale.
- 20 All plans are reviewed by Board professionals;
- 21 that is the Board Attorney, the Board Engineer, the
- 22 Panner, the Zoning Officer as well as Planning Board
- 23 members.
- In the aggregate we have probably sitting here,
- 25 I don't know, close to 200 years in the aggregate of

- 1 experience of hearing applications like this.
- The practice of the Board is, we hear testimony
- 3 from each witness, Board Members are then given the
- 4 opportunity to ask questions of those witnesses or ask
- 5 questions of our professionals.
- 6 We then open the meeting to the public. I will
- 7 call upon you, I'm going to ask that you identify
- 8 yourselves, we will swear you in, give us your name
- 9 and your address and ask questions of the testimony
- 10 that you heard. Not to make comments. I don't want
- 11 anyone, because I'll cut you short, to stand up and
- 12 say I love this, how quickly are you going to pass it.
- 13 I don't think any of you are going to do that or say
- 14 how terrible it is. But merely to ask your questions.
- 15 You're acting as Board Members. Through the
- 16 course of the hearing, after each witness is presented
- 17 by the applicant's attorney, you will again have an
- 18 opportunity to speak. So, it will go on a little bit.
- 19 Hopefully at the next meeting I could give more time
- 20 to this particular application. But that will be
- 21 subject to our agenda.
- 22 And with that said, Mr. Del Vecchio, please
- 23 continue.
- MR. DEL VECCHIO: Good evening, Mr.
- 25 Chairman, members of the Board, Andy Del Vecchio,

- 1 member of the firm of Beattie, Padovano on behalf of
- 2 the applicant in connection with property known as 21
- 3 Philips Parkway. The applicant is Ridgecrest Realty
- 4 Associates, LLC. The property is formerly designated
- 5 on the tax map as Block 3201, Lot 4. It is located in
- 6 your OR-4 zoning district.
- 7 In this case, apparently from the review letter,
- 8 size does matter. The acreage is 3.0 rounded on the
- 9 survey or, if we get to the detail, it's .021 so a
- 10 10th of an acre matter which will have some meaning
- 11 when we put some testimony on later on.
- 12 The application that is before you is to
- 13 redevelop the property by demolishing all of the
- 14 existing structures on the site and improving the site
- 15 with a 75 unit, 98 bed assisted living facility which
- 16 will include a memory care component and consists of
- 17 approximately 15 beds that will be restricted for
- 18 affordable income units or beds.
- 19 The application in its technical composition is
- 20 for preliminary and final site plan approval for a
- 21 major soil moving permit, EIS approval, conditional
- 22 use and conditional variance approval.
- 23 There are some bulk variances that are currently
- 24 exhibited on the plans which we hope to remove in a
- 25 subsequent addition but there is some bulk variance

- 1 relief being requested as well.
- 2 The project team for this project is a
- 3 representative of the owner, Mr. Matt Livingston.
- 4 Christopher Han will testify on operational issues.
- 5 Mike Dipple is our project engineer.
- 6 This is a Minno & Wasko design. We have Bruce
- 7 Englebaugh from Dave Minno's office and Richard Preiss
- 8 will be our project planner on this application.
- 9 MR. DEL VECCHIO: With me this evening
- 10 first is Matt Livingston.
- And before I call him to testify, I do want to
- 12 go through the exhibit markings for tonight's hearing
- 13 to get us at least current and started.
- 14 A-2 would be the Minno & Wasko architectural
- 15 plans consisting of six sheets, bearing a revision
- 16 date or prepare by dated June 13, 2018.
- 17 A-3 is the survey consisting of one sheet on L2A
- 18 title block dated January 18 of 2018.
- 19 A-4 is the L2A EIS report dated June 18 of '18
- 20 last revised 9/21/18.
- 21 A-5 is the L2A storm water management report
- 22 dated June 18, last revised 9/21/2018.
- 23 A-6 is the L2A site plan consisting of 16
- 24 sheets, last revised 9/27/18.
- 25 A-7 is the L2A storm water maintenance manual,

- 1 9/21/18.
- 2 A-8 is the L2A summary letter dated 9/27/18 or
- 3 9/27 of 2018.
- 4 And finally, A-9 is the drawing that is on the
- 5 Board and on your screen which is the site rendering
- 6 or what's labeled as a perspective prepared by Minno &
- 7 Wasko bearing a revision date of October 15, 2018.
- 8 Okay. With that said, I would like to call Mr.
- 9 Matt Livingston.
- 10 MR. REGAN: Mr. Livingston, if you would
- 11 raise your right hand.
- 12 I'm also simultaneously going to swear in
- 13 Borough Engineer Hipolit, Borough Planner Green and
- 14 Borough Landscape Architect DeBlasio.
- Do you swear or affirm the testimony you give in
- 16 this proceeding will be the truth so help you God?
- 17 (Mr. Livingston, Mr. Hipolit, Ms. Green
- 18 and Mr. DeBlasio swear to tell the truth.)
- MR. REGAN: Let the record reflect that
- 20 the witnesses have been sworn.
- 21 MR. LIVINGSTON: Mr. Chairman,
- 22 commissioners thanks for the opportunity to speak
- 23 before you tonight and propose a project that I'm very
- 24 proud of.
- 25 My name is Matthew Livingston. I'm one of the

- 1 owners of the property along with my sisters and my
- 2 father, Dr. Lawrence Livingston.
- And, as Mr. Del Vecchio said, we're here to talk
- 4 about what is a, I think, a beautiful building and
- 5 highly well-managed project.
- 6 My family has owned the building for about 20
- 7 years. We've been in this area, not myself personally
- 8 but my family has been here for about 70 years mostly
- 9 in medical and education. And the building is
- 10 actually my father's office for the last decade or so.
- 11 Over the last 10 or so years it's been very
- 12 difficult to keep the building at a reasonable
- 13 occupancy. People are more inclined to work in the
- 14 City or work, I think, in smaller, smaller offices or
- 15 work at home because of the commuting and so on and it
- 16 has been a challenge to keep it occupied. And, we've
- 17 explored different options with the property and when
- 18 we started exploring assisted living we were very
- 19 excited about that prospect for a number of reasons.
- I think, No. 1, it gives us an opportunity to
- 21 stay invested in this community that we've been part
- 22 of for so long. It allows us to care for our elders
- 23 which the population is growing and certainly in need
- 24 of, in need of assistance.
- 25 My father, Dr. Livingston could not be here

- 1 today because of a prior commitment but he is involved
- 2 in what we're doing. He's helping us put together a
- 3 health and wellness program that's really, from a
- 4 medical perspective, which has been very helpful.
- 5 When, when we started exploring this opportunity
- 6 to redevelop the property, the first person I thought
- 7 of was Christopher Han who is here to speak tonight as
- 8 well. Chris is an old friend and colleague and shares
- 9 a lot of the same values that, that I share and my
- 10 family shares with operating a facility well, thinking
- 11 about our residents first and the care that they need.
- 12 Chris has built and operated 13 facilities in
- 13 his career and I'm very proud to have him as partner
- 14 on this project.
- And I would just conclude that, again, we're,
- 16 we're excited about the opportunity to stay in the
- 17 community and stay invested, obviously the family
- 18 still lives here, but to be an active participant at
- 19 21 Philips and develop what I think is an excellent
- 20 project. We're very excited about it.
- 21 Thank you for your time.
- 22 CHAIRMAN DePINTO: Thank you.
- 23 THE WITNESS: I will answer any questions
- 24 you have.
- 25 CHAIRMAN DePINTO: Thank you.

- 1 Mr. Del Vecchio, why don't you introduce your
- 2 next witness and then I'll call for questions.
- MR. DEL VECCHIO: Sure. Chris.
- 4 MR. REGAN: Raise your right hand, please.
- 5 Do you swear or affirm that the testimony you
- 6 give in this proceeding shall be the truth so help you
- 7 God.
- 8 THE WITNESS: I do.
- 9 MR. REGAN: For the record, state your
- 10 full name please and spell your last name.
- 11 THE WITNESS: Christopher Han, H A N.
- 12 DIRECT EXAMINATION BY MR. DEL VECCHIO:
- 13 Q Chris, can you provide the Board with a
- 14 little bit of your background and experience as it may
- 15 relate to assisted living?
- 16 A So I've been involved as a principal
- 17 owner/operator, developer, staff member, cook,
- 18 marketer, cleaner of senior care projects all over the
- 19 country for the past 16 years.
- MR. REGAN: How many years.
- 21 THE WITNESS: 16, sir.
- 22 Q And in connection with that experience you
- 23 have been asked to partner with Matt Livingston and
- 24 his family in developing this particular site?
- 25 A Matt and I have worked together and

- 1 collaborated over several projects in the prior years.
- I think this project, I think it's an important
- 3 ingredient as best understood through the arc of his
- 4 father's and family's history here in Montvale. This
- 5 project that has true roots in the community and I
- 6 think that has implications for the quality of
- 7 management and the quality of care against contracts
- 8 between owners, residents, staff and community as a
- 9 whole that does not get enough air time in the current
- 10 industry.
- 11 And, I can return to that later. I would like
- 12 to -- I think it's important to underscore that's what
- 13 drew me to this project.
- 14 Q Chris, can you walk us through your
- 15 participation in the project and skill set you bring
- 16 to operate it?
- 17 A Matt and I are both real estate
- 18 professionals. We have had both development in the
- 19 early stages, ground up, funding, financing,
- 20 organization, underwriting.
- In the past 16 years I've also had the
- 22 opportunity to have my own management company for a
- 23 boutique portfolio of memory care communities in the
- 24 midwest.
- But, we're not a corporate builder, developer of

- 1 senior care. I think that's also an important
- 2 distinction.
- We're, we're a small team. We're a competent
- 4 team. People like us have to impart a higher degree
- 5 of quality, I think, in our product because we don't
- 6 have the same breadth and depth of assets to leverage
- 7 necessarily from a marketing and resource perspective.
- 8 It forces us to be better, better on our toes.
- 9 In this particular project, Matt and I are kind
- 10 of walking the predevelopment, development and
- 11 underwriting and financing of the project. And in a
- 12 twist, a lot of developers, a lot of companies will
- 13 develop under a, what we call a build, fill and sell
- 14 model where the primary goal is to maximize revenue,
- 15 to maximize the valuation.
- 16 And getting back to the point about this being a
- 17 routed project to the community, Matt and I would be
- 18 taking an operational role. We will be co-managing
- 19 this project and working with some managers and
- 20 support people in the industry here in the northeast
- 21 but Matt and I will be taking an active quality
- 22 control and asset management role in this project.
- That's what drew me to this project. It's not a
- 24 commercial corporate development.
- 25 Q If you can, walk us through -- let's start

- 1 with the components of the project.
- 2 As you heard in my opening remarks, this is a 75
- 3 unit, 98 bed project and I am emphasizing that because
- 4 I know there was some confusion and concern in some of
- 5 the reports that we had received as to what the actual
- 6 counts are.
- We've taken a second look based on those
- 8 comments and that's how we believe this project will
- 9 be constituted today.
- 10 Is that correct?
- 11 A I believe so. Yes.
- 12 Q And we are prepared, as owners and
- 13 developers of this project, to commit the 15 beds to
- 14 be qualified and I guess in COAH term creditable for
- 15 low and moderate income occupancy or restricted beds.
- 16 A That is correct.
- 17 Q And that typically means Medicaid
- 18 qualified.
- 19 Correct?
- 20 A Low to moderate, yes.
- 21 Q Now the project also has a memory care
- 22 component as I alluded to in my opening remarks.
- Could you tell us what that means in layman's
- 24 terms?
- 25 A Memory care refers to approximately three

- 1 different kinds of dementia. These different kinds of
- 2 dementia express themselves physiologically and
- 3 behaviorally.
- 4 I manage -- there is no one size fits all
- 5 approach as to how you manage these different
- 6 dementias but there are a few things that are common.
- 7 It's very difficult to mix the general population with
- 8 people with dementia issues. There's a lot,
- 9 obviously, disorientation that can easily translate
- 10 into agitation. These are normal expressions of most
- 11 forms of dementia.
- 12 So we have a -- in a natural progression really
- 13 for a lot of people, there is a natural part of a care
- 14 spectrum. And so we will have approximately -- we
- 15 will have a memory care wing as part of this project.
- 16 It will be segregated to the extent that people in the
- 17 memory care wing do not have open access to the rest
- 18 of the community.
- 19 There's a safety issue. There's a safety issue
- 20 not only for other residents but for the residents of
- 21 the memory care sites.
- 22 If you'd like me to detail some of the more
- 23 unusual stories and why those --
- 24 CHAIRMAN DePINTO: No, I don't think
- 25 that's necessary.

- 1 Mr. Del Vecchio, please continue with your
- 2 questions.
- 3 MR. DEL VECCHIO: Yes.
- 4 Q In terms of, we've talked about the
- 5 occupancy in terms of who we will care for. And the
- 6 next question is how we do that.
- 7 And if you would walk us through the operational
- 8 components in terms of staffing, shifts, change of
- 9 shifts and those general features so we can put some
- 10 numbers to the care component that is necessary.
- 11 A So we offer and will provide full spectrum
- 12 assisted living and memory care services.
- 13 The definition of full spectrum assisted living
- 14 typically refers to a list of what we call assistance
- 15 of daily, ADLs. These are tasks that, in the best way
- 16 to think about people who need ADLs are frail, elderly
- 17 or just frail, period. And I think anybody who has
- 18 been in the hospital at any age, been flat on their
- 19 back for five days are some of the more basic things
- 20 like just walking, ambulating would be a challenge.
- 21 That's a good way to think about what ADLs mean for
- 22 people when they reach a frail, elderly stage.
- 23 Aside from that, the critical, we feel that one
- 24 of the critical elements in senior care is social
- 25 aspect, a heavy social and interactive aspect that

- 1 encourages both physical, intellectual, spiritual and
- 2 really emotional issues, really a full spectrum. And
- 3 that's what our environment is designed and geared to
- 4 provide and encourage.
- 5 Typically, assisted living is staffed about 12
- 6 to one meaning one full-time care staff per 12
- 7 residents. Those are what we call direct care staff
- 8 ' and memory care is usually eight to one.
- 9 In addition to that, we have approximately a
- 10 core staff of 10 to 12 in various administrative and
- 11 other common functions such as facility maintenance,
- 12 transportation, activities, marketing, management and
- 13 our food prep.
- 14 Q Chris, on a typical, average, maximum
- 15 shift, what would be the employee population for this
- 16 site?
- 17 A In our bed count we're looking at about
- 18 20, 21.
- 19 Q Now when, obviously, you know, care is
- 20 given 24/7 -- step back so you can look at the board.
- 21 At the maximum shift 21, we obviously have to
- 22 provide care on a 24/7 basis. I assume in the
- 23 overnight hours the staffing levels go down?
- 24 A We stagger our care staff. The care staff
- 25 is 24/7. At night on a facility schedule we probably

- 1 have three or four people overnight.
- 2 Q And in terms of your shift changes, you
- 3 indicated 20 or 21 would be an average maximum shift.
- 4 At some point in the day, pick a time. I don't know
- 5 what your shift change would be. Say 3:00, would 21
- 6 people come, 21 people leave or how does that work?
- 7 A We usually control that by staggering our
- 8 on and off shifts by 15, half hour, 15 minutes, half
- 9 an hour so that, for example, if we have six people
- 10 rolling off, we won't bring all six people at the same
- 11 time. We'll bring two and the next block two more at
- 12 20 minutes after, two more 40 minutes after that.
- That's not only, that's really not a parking
- 14 concern as it is a continuity of operational pace and
- 15 tempo and trading information between shifts. But it
- 16 has the effect of alleviating that issue.
- 17 Q So effectively you have a rolling shift
- 18 change, correct, for lack of a better label?
- 19 A Correct.
- 20 Q Now you had indicated that you would
- 21 provide transportation and that, obviously, touches
- 22 upon two areas; one is the transportation to, I'll
- 23 just use another project, the Wegman's up the street
- 24 or some other location that a resident may want to go
- 25 to and I assume that is done through some vehicle that

- 1 in-house?
- 2 A Most of it. If we choose for an outside
- 3 linen service we'll have to contract for that. But,
- 4 again, I don't think that's going to be very common.
- 5 We've daily delivery.
- 6 Q And we haven't gotten into the details of
- 7 the loading area before this center in terms of
- 8 testimony before the Board but you're obviously aware
- 9 of what drawing, the drawing shows in terms of a
- 10 delivery area in the rear of this building.
- 11 Correct?
- 12 A Yes.
- 13 Q And you are satisfied, from an operational
- 14 standpoint, that that loading area is sufficient to
- 15 provide for the needs of a center of this size?
- 16 A I didn't see any, anything wrong with
- 17 this. In my experience, it's more than adequate.
- 18 Q In terms of the staffing of this project,
- 19 you had indicated an average maximum of four to one
- 20 and three to four on the overnight shift. I assume,
- 21 in the overnight shift that the parking lot areas can
- 22 be brought to a reduced security level of lighting as,
- 23 you know, there is not a lot of activity anticipated
- 24 to occur in the outdoor area in the overnight hours?
- 25 A I'm sorry.

- 1 Q Light levels in the parking lot.
- 2 A Yes.
- 3 Q In the overnight hours when we don't have
- 4 shift changes or we don't have activity can be brought
- 5 to a security level as opposed to full on status if
- 6 that is a requirement of the Board?
- 7 A Yes. You guys have a dark sky here, I
- 8 presume.
- 9 Q Not technically by a standard but, yes.
- 10 A Most of the facilities that I have built
- 11 in the last few years are what we call dark sky. It
- 12 varies from here to here but it's a pretty low level
- 13 and tends to be down cast. So it's not a, it's not a
- 14 full on five miles away.
- 15 Q In terms of the location of this project
- 16 being on Philips Parkway it, obviously, is not on a
- 17 roadway which this area classifies as a County roadway
- 18 but from an operational standpoint do you find that
- 19 the location has adequate access to and from the
- 20 County road to and from the major arteries that may be
- 21 necessary, either for staff, residents or, God forbid,
- 22 emergency vehicles to adequately service the site?
- 23 A In my experience the level of traffic
- 24 utilization for these communities is far less than you
- 25 would anticipate given the number of residents, given

- 1 the number of parking spots, given the number of
- 2 staff.
- 3 So I've always seen it being an underutilized
- 4 aspect of this community which I think is great for
- 5 impact.
- 6 MR. DEL VECCHIO: At this point I'm going
- 7 to curtail further questions of Mr. Han, make him
- 8 available to the Board for their questions trying to
- 9 be mindful of our time constraints.
- 10 CHAIRMAN DePINTO: Okay. Very good.
- 11 Thank you.
- 12 Questions from Board Members of either Mr. Han
- 13 or Mr. Livingston starting with Mr. D'Agostino.
- MR. D'AGOSTINO: I don't have any
- 15 questions.
- 16 CHAIRMAN DePINTO: Thank you.
- 17 Miss O'Neill.
- MS. O'NEILL: I don't have any questions.
- 19 CHAIRMAN DePINTO: Thank you.
- Mr. Teagno.
- 21 MR. TEAGNO: No questions at this time.
- 22 CHAIRMAN DePINTO: Thank you.
- Mr. Culhane.
- MR. CULHANE: I just want to confirm there
- 25 is no independent living units. They're all assisted

- 1 living?
- THE WITNESS: I'm going to answer that as
- 3 from an industry insider perspective. I think the
- 4 defining differences between independent living and
- 5 assisted living in my mind have, have really become
- 6 much weaker and more transparent. The reason why is
- 7 that when someone joins your community whether it's in
- 8 this case two stories or suburban environments five
- 9 stories, one of the premiums that we try to preserve
- 10 is a commonality, in place a recognition of the area,
- 11 their surroundings. Because of that, we tend not to
- 12 move people unless it is their choice.
- So I think the harder line is do people want to
- 14 live in a care for versus uncared for community. In
- 15 the case when you talk about an uncared for community
- 16 you are really talking about, for lack of a better
- 17 word, 55 and plus or technically speaking anybody who
- 18 would prefer to live in kind of an independent living
- 19 scenario.
- So, for example, if someone wants to live in our
- 21 building because they appreciate the social aspect,
- 22 does not require the assistance, does that make them
- 23 an independent living person, independent living
- 24 resident? I think the answer is what they want and if
- 25 they so choose, we would, of course, welcome them to

- 1 our community.
- 2 So we don't have anything that I would say is
- 3 formally designated independent living. But I think
- 4 that part of the care spectrum you're seeing a lot
- 5 more hard line between what's a cared for community
- 6 and what's not a cared for.
- 7 MR. REGAN: I think this needs to be
- 8 addressed up front because if it's an independent
- 9 living situation it's going to trigger a D-1 use
- 10 variance, it's not a permitted use in this zone,
- 11 permitted conditionally.
- 12 If you're going to have an independent living
- 13 component it's going to implicate a D-1 use variance
- 14 which is fine, you can ask for the relief.
- 15 THE WITNESS: If a couple wants to live in
- 16 one of the, one of the parents needs assisted living
- 17 care and the other person does not, you're asking
- 18 whether we would forbid that person from living in our
- 19 community, I don't think the answer to that is yes.
- 20 MR. DEL VECCHIO: I think the technical --
- 21 I think there's a little dichotomy between industry
- 22 jargon and zoning. And the --
- 23 THE WITNESS: It is not an independent
- 24 living community if that's what you're asking.
- 25 There's very much an assisted living memory care

- 1 community.
- 2 MR. REGAN: Your counsel referred to the
- 3 Pike Development application which is 203 units, 90 of
- 4 which were clearly defined as independent living
- 5 units.
- 6 MR. DEL VECCHIO: That is not this
- 7 application. All of the units are given the same
- 8 level of care. They share all of the services.
- 9 I think the distinction that Mr. Han was trying
- 10 to highlight is that there are situations like a
- 11 spouse who may choose, even though they don't need
- 12 that level of care, to move in with a spouse.
- 13 THE WITNESS: Sure.
- 14 MR. DEL VECCHIO: And enjoy the same
- 15 services as one who would require assisted living
- 16 services would be provided even though they do not.
- 17 technically or physically need it.
- 18 So this is not an independent living like Pike
- 19 presented. This is purely an assisted living.
- I think Mr. Han was just trying to highlight the
- 21 fact that we wouldn't prohibit somebody who
- 22 technically may not need it from joining a spouse.
- 23 CHAIRMAN DePINTO: I think you're
- 24 referring to the exception to the rule.
- THE WITNESS: Correct.

- 1 CHAIRMAN DePINTO: And, I think that
- 2 should be clearly understood. The rule being this
- 3 Board is considering an application for assisted
- 4 living with a memory care unit.
- 5 THE WITNESS: That is correct.
- 6 CHAIRMAN DePINTO: If there is the
- 7 occasional need for something other than that, that
- 8 can be dealt with but there has to be a primary goal,
- 9 that goal would be assisted living. That's your
- 10 intention of how to operate this facility.
- 11 THE WITNESS: As an assisted living memory
- 12 care, correct.
- 13 CHAIRMAN DePINTO: Thank you.
- Mr. Culhane, do you have anything else?
- MR. CULHANE: Not at this time, Mr.
- 16 Chairman.
- 17 CHAIRMAN DePINTO: Thank you.
- 18 Mr. Fette?
- MR. FETTE: Nothing at this time, Mr.
- 20 Chairman.
- 21 CHAIRMAN DePINTO: Thank you.
- 22 Mr. Stefanelli.
- VICE CHAIRMAN STEFANELLI: Nothing at this
- 24 time.
- 25 CHAIRMAN DePINTO: Thank you.

- 1 Ms. Russo.
- MS. RUSSO: Nothing at this time, Mr.
- 3 Chairman.
- 4 CHAIRMAN DePINTO: Thank you.
- 5 Mr. Lintner.
- 6 MR. LINTNER: Nothing at this time, Mr.
- 7 Chairman.
- 8 CHAIRMAN DePINTO: Okay. With that said,
- 9 the Chair is going to entertain a motion to open the
- 10 meeting to the public.
- MR. CULHANE: So move.
- 12 VICE CHAIRMAN STEFANELLI: Second.
- 13 CHAIRMAN DePINTO: Mr. Culhane, seconded
- 14 by Mr. Stefanelli.
- 15 All in favor?
- 16 (Aye)
- Members of the public that wish to be heard,
- 18 again it's with respect to questions of either Mr. Han
- 19 or Mr. Livingston or both, please raise your hand,
- 20 come to the podium, identify yourself and make your,
- 21 address your questions through the Chair.
- 22 Yes.
- We'll swear you in. I'm sorry.
- MR. REGAN: Well, if he's only going to
- 25 ask questions --

- 1 CHAIRMAN DePINTO: Sometimes questions
- 2 cross the line.
- 3 Swear him in.
- 4 MR. REGAN: Do you swear or affirm that
- 5 the testimony you give in this proceeding shall be the
- 6 truth, so help you God.
- 7 MR. TINTLE: Yes.
- MR. REGAN: Give us your name, please, and
- 9 spell the last name.
- 10 MR. TINTLE: David Tintle, T I N T L E. I
- 11 live at 49 Whitney Hill, Park Ridge, adjacent to the
- 12 Philips property here.
- 13 My wife and I have lived in this area for over
- 14 50 years. As a matter of fact, my siblings and I all
- 15 graduated from Pascack Hills High School.
- My question is regarding the lot size and the
- 17 parking. My mother spent a great deal of time at
- 18 Sunrise Assisted Living in Wall Township, New Jersey.
- 19 That facility, oddly enough, looks very much like
- 20 this. However, it's a two-story, 50 unit facility.
- The traffic in the parking lot has always been a
- 22 nightmare. When children go to see their mother on
- 23 weekends, we are coming in in multiple cars, different
- 24 parts of the State.
- 25 CHAIRMAN DePINTO: Mr. Tintle, I'm going

- 1 to have to interrupt you. Again, it's questions of
- 2 the applicant.
- MR. TINTLE: Okay. So the applicant --
- 4 CHAIRMAN DePINTO: Turn, turn that
- 5 statement into a question.
- 6 MR. TINTLE: Okay. The applicant is
- 7 proposing 50 percent more living units than Sunrise
- 8 with seven less parking spots than Sunrise. It just
- 9 seems inconceivable --
- 10 CHAIRMAN DePINTO: Ask it in the form of a
- 11 question.
- 12 Is, in your opinion, as professional operators,
- 13 is it justifiable? Is there adequate parking for --
- MR. TINTLE: Is there adequate parking?
- MR. DEL VECCHIO: Mr. Chairman, we're in
- 16 this strange situation. We haven't done our parking
- 17 counts. We haven't testified to any of that.
- 18 CHAIRMAN DePINTO: But he asked a very
- 19 simple question. Given what is proposed, is it your
- 20 opinion or is it your client's opinion that adequate
- 21 parking has been designed into the site.
- 22 Yes or no?
- THE WITNESS: We believe for where we are
- 24 today, yes, sir, it has.
- 25 CHAIRMAN DePINTO: I don't know what that

- 1 means, where you are today. You're in Montvale, New
- 2 Jersey.
- 3 THE WITNESS: Where we are in the process
- 4 not having, as Mr. Del Vecchio --
- 5 CHAIRMAN DePINTO: So you're not prepared
- 6 to answer the question until such time as your design
- 7 engineer testifies?
- 8 THE WITNESS: Correct.
- 9 CHAIRMAN DePINTO: That's a simple answer.
- THE WITNESS: Okay. Sir, anything else?
- 11 MR. TINTLE: Yes. The west side of the
- 12 Philips property abuts a commercial property neighbor.
- 13 To the south side of the property is designed for
- 14 residential.
- Wouldn't it be more feasible to place the
- 16 service entrance, the dumpster and related activities
- 17 on the west side of the unit adjacent to a commercial
- 18 property as opposed to a dumpster being right outside
- 19 my front door?
- MR. DEL VECCHIO: It's not a question that
- 21 the witness can answer.
- 22 CHAIRMAN DePINTO: Once again, that's a
- 23 design engineer question and I ask that you hold that
- 24 question till we hear the testimony of a design
- 25 engineer.

- 1 This is for operations and ownership.
- MR. TINTLE: I'm done. Thank you.
- 3 CHAIRMAN DePINTO: Thank you.
- 4 Anyone else have any questions? Yes, ma'am, in
- 5 the back, please.
- 6 MR. REGAN: Do you swear or affirm that
- 7 the testimony you give in this proceeding shall be the
- 8 truth, so help you God.
- 9 MS. MENDELOWITZ: Yes, I do.
- MR. REGAN: Give us your name and address.
- MS. MENDELOWITZ: Susan Mendelowitz, M E N
- 12 DELOWITZ. I live at 42 Whitney Hill. And I'm
- 13 a retired, recently retired hospital administrator.
- MR. REGAN: Thank you.
- MS. MENDELOWITZ: Question. You say that
- 16 the average staffing is 20 to 21 per day per shift,
- 17 per day?
- 18 THE WITNESS: We have care staff that's
- 19 staffed 24 hours a day. We staff those ratios
- 20 according to our population so our maximum count is 9
- 21 or 10 and the other one was administrator.
- MS. MENDELOWITZ: And that includes
- 23 maintenance, housekeeping and dietary staff as well
- 24 not just direct caregivers?
- THE WITNESS: That is correct.

- 1 MS. MENDELOWITZ: Everyone, the entire
- 2 facility is staffed with about nine people per shift?
- MR. DEL VECCHIO: No. The witness
- 4 indicated the maximum average shift is about 21 staff
- 5 members inclusive of all of the, all of the folks you
- 6 have identified and probably some others that you
- 7 didn't.
- In the other there will be other shifts. We
- 9 testified specifically on the overnight shift would be
- 10 three to four and then, obviously, there are a couple
- 11 other shifts that will be at 21 or fewer at those
- 12 times but the shift is rolling on terms of their
- 13 changeover.
- MS. MENDELOWITZ: The other thing, what
- 15 are your plans for outside activities and what types
- 16 of activities will occur and where will they occur?
- 17 THE WITNESS: In the back of the facility
- 18 we have an outdoor terrace and outdoor areas that we
- 19 haven't fully developed. The outside areas in the
- 20 back will be accessible. We'll have probably a
- 21 standard program of physical, entertainment and social
- 22 activities. In addition to that, we will have what we
- 23 consider to be medically evaluated, medical review
- 24 that goes beyond the average spectrum that an
- 25 activities director would be normally in assisted

- 1 living. But we haven't fully developed that. We are
- 2 developing that in conjunction with the operational
- 3 phase.
- 4 MS. MENDELOWITZ: So recreation activities
- 5 would include like barbecues, outside parties, things
- 6 of that nature.
- 7 THE WITNESS: Social activities, I would
- 8 say those are more social activities.
- 9 MS. MENDELOWITZ: How many people do you
- 10 think would be out attending those activities?
- 11 THE WITNESS: I cannot say. I think
- 12 between the months of December and March there are
- 13 probably very few but I really can't say.
- MS. MENDELOWITZ: You can't say. Okay.
- 15 CHAIRMAN DePINTO: Excuse me. I think
- 16 that's a reasonable question. Of course during the
- 17 winter months you're not having many barbecues.
- During the spring and summer how much activity
- 19 will be to the rear of the building for those specific
- 20 purposes?
- 21 THE WITNESS: I think, in my experience,
- 22 the facilities of this size where we've had social
- 23 functions, we typically draw about 20 people and
- 24 under, in my experience. That's a big event.
- 25 CHAIRMAN DePINTO: I'll accept that as an

- 1 answer. Please continue.
- 2 THE WITNESS: That --
- 3 CHAIRMAN DePINTO: I understand, I
- 4 understand. But I don't like a glib response of
- 5 during the winter months you're not having barbecues.
- 6 THE WITNESS: I was actually just going to
- 7 make a joke that I'm freezing in here and I like
- 8 winter.
- 9 CHAIRMAN DePINTO: Yeah. Okay. Whatever.
- 10 We're not big on jokes. We need facts.
- 11 Please continue.
- MS. MENDELOWITZ: How do you intend to
- 13 secure the property?
- Do you intend to fence? Do you have, you have
- 15 dementia patients, they're on a security unit, people
- 16 do get out of secure units. And how do you intend to
- 17 secure the property?
- 18 THE WITNESS: We don't anticipate a --
- 19 it's not a lock down, 24 hour facility. It is open
- 20 as --
- 21 MS. MENDELOWITZ: The unit is not a secure
- 22 unit?
- THE WITNESS: The dementia unit inside is
- 24 and you asked about the overall facility, that is not
- 25 a secure facility in the sense that it's, it is a

- 1 controlled facility with access limited to the public.
- 2 It is an open facility.
- But we are, our memory care unit would be on a
- 4 separate floor. It will be a secure unit and there's
- 5 lock down.
- 6 MS. MENDELOWITZ: And if someone were to
- 7 get out of that secure unit, follow someone out, what
- 8 do you have in the property to keep them secure?
- 9 THE WITNESS: So what I've done in the
- 10 past is I have used GPS and perimeter monitoring which
- 11 gives proximity alerts, door alerts, perimeter alerts,
- 12 it gives us three levels of alert for, technically
- 13 speaking, someone who is four or five hundred yards
- 14 away and I can't tell you that that's, of course,
- 15 because we've never had anybody at four or five
- 16 hundred yards away.
- 17 So we tend to have between door alarms,
- 18 proximity alarms and then a perimeter, a lateral, we
- 19 tend to have three or four levels of, of security.
- 20 If you're --
- 21 MS. MENDELOWITZ: That's fine. That's
- 22 fine. Okay. Thank you.
- 23 CHAIRMAN DePINTO: Thank you.
- 24 Yes, ma'am.
- MR. REGAN: Do you swear or affirm that

- 1 the testimony you give in this proceeding shall be the
- 2 truth so help you God?
- MS. TINTLE: I do. Jeanine Tintle, 49
- 4 Whitney Hill.
- 5 I'm just interested in the disparity between
- 6 assisted living, memory care and maybe a spouse that
- 7 wants to live there.
- 8 Have you allotted for cars for your people that
- 9 live there?
- 10 CHAIRMAN DePINTO: I'm going to interrupt
- 11 you.
- 12 I think that is a question better presented to
- 13 the design engineer. This is an operator of a
- 14 facility.
- MS. TINTLE: I'm just trying --
- 16 CHAIRMAN DePINTO: I understand.
- MS. TINTLE: Yeah.
- 18 CHAIRMAN DePINTO: I think, until we hear
- 19 the testimony of Mr. Dipple, who is the design
- 20 engineer --
- MS. TINTLE: All right. So I'll hold my
- 22 questions then.
- 23 CHAIRMAN DePINTO: If you could. Thank
- 24 you.
- 25 Anyone else? Yes, sir.

- 1 MR. REGAN: Do you swear or affirm the
- 2 testimony you give us in this proceeding shall be the
- 3 truth so help you God?
- 4 MR. CALLEN: Yes, I do.
- 5 MR. REGAN: Robert Callen and I live at 43
- 6 Whitney Hill.
- 7 And this is just a clarification question on
- 8 the, you mentioned but I didn't get it, the number of
- 9 memory case people that you intend to house at this
- 10 facility? Do you know?
- 11 THE WITNESS: 32, I believe.
- MR. CALLEN: 32 out of?
- THE WITNESS: Approximately a hundred.
- MR. CALLEN: So about a third.
- 15 THE WITNESS: Correct.
- MR. CALLEN: What procedures do you do to,
- 17 to ensure their security?
- MR. DEL VECCHIO: I think we just provided
- 19 that information in response to the last two speakers
- 20 ago and the same answer applies. They have triple
- 21 level of protections and alerts that happen before
- 22 somebody could leave a building.
- MR. CALLEN: Okay. Thank you.
- 24 CHAIRMAN DePINTO: Thank you.
- 25 Anyone else questions?

- Okay. The Chair will entertain a motion to
- 2 close the meeting to the public.
- 3 VICE CHAIRMAN STEFANELLI: So move.
- 4 MS. O'NEILL: Second.
- 5 CHAIRMAN DePINTO: Mr. Stefanelli,
- 6 seconded Ms. O'Neill.
- 7 All in favor?
- 8 (Aye)
- 9 What is the carry date on this? November 20th.
- 10 Members of the public that are here that have an
- 11 interest in this application please be advised that it
- 12 will be carried until November 20th.
- We will do our darndest to try to get you up a
- 14 little bit earlier. I understand some people have
- 15 early bed times. We don't. We do this all night
- 16 long.
- Mr. Del Vecchio, what witnesses are you prepared
- 18 to present at the next meeting?
- MR. DEL VECCHIO: It would be our
- 20 architect, Mr. Englebaugh and Mr. Dipple.
- 21 CHAIRMAN DePINTO: Okay. We'll try to get
- 22 it up as early as we can.
- 23 If you have any questions with respect to the
- 24 time, please feel free to give Miss Hutter a call. If
- 25 you promise not to be abuse her, I'll tell her to

```
1
    answer your questions.
 2
          Okay. Thank you.
          No further notice will be required so don't wait
 3
    for any registered mail. It's just this announcement.
 5
          Thank you.
 6
                 (The matter adjourns 10:20 p.m.)
 7
 8
 9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
```

1	CERTIFICATE
2	I CERTIFY that the foregoing is a true and
3	accurate transcript of the testimony and proceedings
4	as reported stenographically by me at the time, place
5	and on the date herein before set forth.
6	I DO FURTHER CERTIFY that I am neither a
7	relative nor employee nor attorney or counsel of any
8	of the parties to this action, and that I am neither a
9	relative nor employee of such attorney or counsel, and
10	that I am not financially interested in this action.
11	
12	
13	
14	
15	
16	
17	DONNA LYNN J. ARNOLD, C.C.R.
18	LICENSE NO. XI00991 MY COMMISSION EXPIRES 08/04/19
19	HI COMMISSION EXTINES 00704719
20	
21	
22	
23	
24	
25	$\epsilon$

1	CERTIFICATE
2	I CERTIFY that the foregoing is a true and
3	accurate transcript of the testimony and proceedings
4	as reported stenographically by me at the time, place
5	and on the date herein before set forth.
6	I DO FURTHER CERTIFY that I am neither a
7	relative nor employee nor attorney or counsel of any
8	of the parties to this action, and that I am neither a
9	relative nor employee of such attorney or counsel, and
10	that I am not financially interested in this action.
1, 1,	
12	
13	
14	
1.5	
16	
17	
18	DONNA LYNN J. ARNOLD, C.C.R. LICENSE NO. XI00991
19	MY COMMISSION EXPIRES 08/04/19
2 0	
21	
22	
23	
24	
25	

•	4:16, 4:19, 4:24, 7:5	<b>A-5</b> [2] - 2:17, 8:21		
	<b>3204</b> [1] - 4:13	A-6 [2] - 2:18, 8:23		
<b>'18</b> [1] - 8:19	33201 [1] - 4:14	A-7 [2] - 2:20, 8:25		
(.)	3:00 [1] - 19:5	A-8 [1] ~ 9:2		
0		a-8 [1] - 2:21		
004 7.0	4	<b>A-9</b> [2] - 2:22, 9:4		
021 [1] - 7:9 07645 [1] - 1:22	4 [8] - 1:3, 4:13, 4:14,	ability [1] - 3:25		
08/04/19 <sub>[2]</sub> - 42:18,	4:15, 4:16, 4:19,	abuse (1) - 40:25		
43:18	4:24, 7:5	abuts [1] - 32:12		
	40 (1) - 19:12	accept [1] - 35:25 access [3] - 16:17,		
1	42 [1] - 33:12	23:19, 37:1		
<u> </u>	<b>43</b> [1] - 39:5	accessible [1] - 34:20		
1 [2] - 2:14, 10:20	49 [2] - 30:11, 38:3	according (1) - 33:20		
1/18/2018 [1] - 2:14		accurate [2] - 42:3,		
10 [3] - 10:11, 18:10,	5	43:3		
33:21	50 to 4:22 20:44	acre [1] - 7:10		
10/15/2018 (1) - 2:23 10:15 (1) - 1:10	<b>50</b> [4] - 1:22, 30:14, 30:20, 31:7	acreage [1] - 7:8		
10:20 <sub>[1]</sub> - 41:6	<b>55</b> [1] - 25:17	acting [1] - 6:15		
10th [1] - 7:10	<b>573-1810</b> [1] - 1:23	action [4] - 42:8,		
12[5] - 1:8, 2:6, 18:5,		42:10, 43:8, 43:10		
18:6, 18:10	6	' active[2] - 11:18, 14:21		
13 [2] - 8:16, 11:12		activities [10] - 18:12,		
<b>15</b> [7] - 2:6, 3:19, 7:17,	6[1] - 2:13	32:16, 34:15, 34:16,		
9:7, 15:13, 19:8	6/13/2018[1] - 2:13	34:22, 34:25, 35:4,		
16(6) - 1:9, 2:18, 8:23,	<b>6/18/2018</b> [2] - 2:15, 2:17	35:7, 35:8, 35:10		
12:19, 12:21, 13:21	666-3490 [1] - 1:25	activity [3] - 22:23,		
<b>18</b> [4] - 8:18, 8:19,	000-0400[1] - 1.20			
		23:4, 35:18		
8:22, 21:19		actual [1] - 15:5		
8:22, 21:19	7	actual [1] - 15:5 addition [3] - 7:25,		
	<b>7</b>	actual [1] - 15:5 addition [3] - 7:25, 18:9, 34:22		
8:22, 21:19 <b>2</b> 20 [6] - 10:6, 18:18,	7	actual (1) - 15:5 addition (3) - 7:25, 18:9, 34:22 address (a) - 6:9,		
8:22, 21:19 <b>2</b> 20 [6] - 10:6, 18:18, 19:3, 19:12, 33:16,	<b>7 70</b> [1] - 10:8 <b>75</b> [2] - 7:15, 15:2	actual [1] - 15:5 addition [3] - 7:25, 18:9, 34:22 address [3] - 6:9, 29:21, 33:10		
8:22, 21:19 <b>2 20</b> [6] - 10:6, 18:18, 19:3, 19:12, 33:16, 35:23	<b>7</b>	actual (1) - 15:5 addition (3) - 7:25, 18:9, 34:22 address (a) - 6:9,		
8:22, 21:19  2 20 [6] - 10:6, 18:18, 19:3, 19:12, 33:16, 35:23 200 [1] - 5:25	7 70[1] - 10:8 75[2] - 7:15, 15:2	actual [1] - 15:5 addition [3] - 7:25, 18:9, 34:22 address [3] - 6:9, 29:21, 33:10 addressed [1] - 26:8		
8:22, 21:19  2 20 [6] - 10:6, 18:18, 19:3, 19:12, 33:16, 35:23 200 [1] - 5:25 201 [2] - 1:23, 1:25	<b>7 70</b> [1] - 10:8 <b>75</b> [2] - 7:15, 15:2	actual [1] - 15:5 addition [3] - 7:25, 18:9, 34:22 address [3] - 6:9, 29:21, 33:10 addressed [1] - 26:8 adequate [5] - 22:17,		
8:22, 21:19  20 [6] - 10:6, 18:18, 19:3, 19:12, 33:16, 35:23 200 [1] - 5:25 201 [2] - 1:23, 1:25 2018 [5] - 1:9, 8:16,	7 70 [1] - 10:8 75 [2] - 7:15, 15:2  8 8 [5] - 2:13, 2:14, 2:15,	actual [1] - 15:5 addition [3] - 7:25, 18:9, 34:22 address [3] - 6:9, 29:21, 33:10 addressed [1] - 26:8 adequate [5] - 22:17, 23:19, 31:13, 31:14, 31:20 adequately [1] - 23:22		
8:22, 21:19  2 20 [6] - 10:6, 18:18, 19:3, 19:12, 33:16, 35:23 200 [1] - 5:25 201 [2] - 1:23, 1:25	7 70 [1] - 10:8 75 [2] - 7:15, 15:2  8 8 [5] - 2:13, 2:14, 2:15,	actual [1] - 15:5 addition [3] - 7:25, 18:9, 34:22 address [3] - 6:9, 29:21, 33:10 addressed [1] - 26:8 adequate [5] - 22:17, 23:19, 31:13, 31:14, 31:20 adequately [1] - 23:22 adjacent [2] - 30:11,		
8:22, 21:19  20 [6] - 10:6, 18:18, 19:3, 19:12, 33:16, 35:23 200 [1] - 5:25 201 [2] - 1:23, 1:25 2018 [5] - 1:9, 8:16, 8:18, 9:3, 9:7	7 70[1] - 10:8 75[2] - 7:15, 15:2  8 8[5] - 2:13, 2:14, 2:15, 2:17, 2:18	actual [1] - 15:5 addition [3] - 7:25, 18:9, 34:22 address [3] - 6:9, 29:21, 33:10 addressed [1] - 26:8 adequate [5] - 22:17, 23:19, 31:13, 31:14, 31:20 adequately [1] - 23:22 adjacent [2] - 30:11, 32:17		
8:22, 21:19  20 [6] - 10:6, 18:18, 19:3, 19:12, 33:16, 35:23 200 [1] - 5:25 201 [2] - 1:23, 1:25 2018 [5] - 1:9, 8:16, 8:18, 9:3, 9:7 203 [1] - 27:3	7 70 [1] - 10:8 75 [2] - 7:15, 15:2  8 8 [5] - 2:13, 2:14, 2:15, 2:17, 2:18  9 9 [5] - 2:4, 2:20, 2:21,	actual [1] - 15:5 addition [3] - 7:25, 18:9, 34:22 address [3] - 6:9, 29:21, 33:10 addressed [1] - 26:8 adequate [5] - 22:17, 23:19, 31:13, 31:14, 31:20 adequately [1] - 23:22 adjacent [2] - 30:11, 32:17 adjourns [1] - 41:6		
8:22, 21:19  20 [6] - 10:6, 18:18, 19:3, 19:12, 33:16, 35:23 200 [1] - 5:25 201 [2] - 1:23, 1:25 2018 [5] - 1:9, 8:16, 8:18, 9:3, 9:7 203 [1] - 27:3 208 [1] - 1:22 20th [2] - 40:9, 40:12 21 [11] - 1:4, 7:2,	7 70 [1] - 10:8 75 [2] - 7:15, 15:2  8 8 [5] - 2:13, 2:14, 2:15, 2:17, 2:18  9 9 [6] - 2:4, 2:20, 2:21, 2:22, 33:20	actual [1] - 15:5 addition [3] - 7:25, 18:9, 34:22 address [3] - 6:9, 29:21, 33:10 addressed [1] - 26:8 adequate [5] - 22:17, 23:19, 31:13, 31:14, 31:20 adequately [1] - 23:22 adjacent [2] - 30:11, 32:17 adjourns [1] - 41:6 ADLs [3] - 17:15,		
8:22, 21:19  20 [6] - 10:6, 18:18, 19:3, 19:12, 33:16, 35:23 200 [1] - 5:25 201 [2] - 1:23, 1:25 2018 [5] - 1:9, 8:16, 8:18, 9:3, 9:7 203 [1] - 27:3 208 [1] - 1:22 20th [2] - 40:9, 40:12 21 [11] - 1:4, 7:2, 11:19, 18:18, 18:21,	7 70 [1] - 10:8 75 [2] - 7:15, 15:2  8 8 [5] - 2:13, 2:14, 2:15, 2:17, 2:18  9 9 [6] - 2:4, 2:20, 2:21, 2:22, 33:20 9/21/18 [2] - 8:20, 9:1	actual [1] - 15:5 addition [3] - 7:25, 18:9, 34:22 address [3] - 6:9, 29:21, 33:10 addressed [1] - 26:8 adequate [5] - 22:17, 23:19, 31:13, 31:14, 31:20 adequately [1] - 23:22 adjacent [2] - 30:11, 32:17 adjourns [1] - 41:6 ADLs [3] - 17:15, 17:16, 17:21		
8:22, 21:19  20 [6] - 10:6, 18:18, 19:3, 19:12, 33:16, 35:23 200 [1] - 5:25 201 [2] - 1:23, 1:25 2018 [5] - 1:9, 8:16, 8:18, 9:3, 9:7 203 [1] - 27:3 208 [1] - 1:22 20th [2] - 40:9, 40:12 21 [11] - 1:4, 7:2, 11:19, 18:18, 18:21, 19:3, 19:5, 19:6,	7 70 [1] - 10:8 75 [2] - 7:15, 15:2  8 8 [5] - 2:13, 2:14, 2:15, 2:17, 2:18  9 9 [6] - 2:4, 2:20, 2:21, 2:22, 33:20	actual [1] - 15:5 addition [3] - 7:25, 18:9, 34:22 address [3] - 6:9, 29:21, 33:10 addressed [1] - 26:8 adequate [5] - 22:17, 23:19, 31:13, 31:14, 31:20 adequately [1] - 23:22 adjacent [2] - 30:11, 32:17 adjourns [1] - 41:6 ADLs [3] - 17:15,		
8:22, 21:19  20 [6] - 10:6, 18:18, 19:3, 19:12, 33:16, 35:23  200 [1] - 5:25  201 [2] - 1:23, 1:25  2018 [5] - 1:9, 8:16, 8:18, 9:3, 9:7  203 [1] - 27:3  208 [1] - 1:22  20th [2] - 40:9, 40:12  21 [11] - 1:4, 7:2, 11:19, 18:18, 18:21, 19:3, 19:5, 19:6, 33:16, 34:4, 34:11	7 70 [1] - 10:8 75 [2] - 7:15, 15:2  8 8 [5] - 2:13, 2:14, 2:15, 2:17, 2:18  9 9 [5] - 2:4, 2:20, 2:21, 2:22, 33:20 9/21/18 [2] - 8:20, 9:1 9/21/2018 [4] - 2:16,	actual [1] - 15:5 addition [3] - 7:25, 18:9, 34:22 address [3] - 6:9, 29:21, 33:10 addressed [1] - 26:8 adequate [5] - 22:17, 23:19, 31:13, 31:14, 31:20 adequately [1] - 23:22 adjacent [2] - 30:11, 32:17 adjourns [1] - 41:6 ADLs [3] - 17:15, 17:16, 17:21 administrative [1] -		
8:22, 21:19  20 [6] - 10:6, 18:18, 19:3, 19:12, 33:16, 35:23 200 [1] - 5:25 201 [2] - 1:23, 1:25 2018 [5] - 1:9, 8:16, 8:18, 9:3, 9:7 203 [1] - 27:3 208 [1] - 1:22 20th [2] - 40:9, 40:12 21 [11] - 1:4, 7:2, 11:19, 18:18, 18:21, 19:3, 19:5, 19:6, 33:16, 34:4, 34:11 24 [4] - 2:6, 21:17,	7 70 [1] - 10:8 75 [2] - 7:15, 15:2  8 8 [5] - 2:13, 2:14, 2:15, 2:17, 2:18  9 9 [5] - 2:4, 2:20, 2:21, 2:22, 33:20 9/21/18 [2] - 8:20, 9:1 9/21/2018 [4] - 2:16, 2:17, 2:20, 8:22	actual [1] - 15:5 addition [3] - 7:25, 18:9, 34:22 address [3] - 6:9, 29:21, 33:10 addressed [1] - 26:8 adequate [5] - 22:17, 23:19, 31:13, 31:14, 31:20 adequately [1] - 23:22 adjacent [2] - 30:11, 32:17 adjourns [1] - 41:6 ADLs [3] - 17:15, 17:16, 17:21 administrative [1] - 18:10		
8:22, 21:19  20 [6] - 10:6, 18:18, 19:3, 19:12, 33:16, 35:23 200 [1] - 5:25 201 [2] - 1:23, 1:25 2018 [5] - 1:9, 8:16, 8:18, 9:3, 9:7 203 [1] - 27:3 208 [1] - 1:22 20th [2] - 40:9, 40:12 21 [11] - 1:4, 7:2, 11:19, 18:18, 18:21, 19:3, 19:5, 19:6, 33:16, 34:4, 34:11 24 [4] - 2:6, 21:17, 33:19, 36:19	7 70 [1] - 10:8 75 [2] - 7:15, 15:2  8 8 [5] - 2:13, 2:14, 2:15, 2:17, 2:18  9 9 [5] - 2:4, 2:20, 2:21, 2:22, 33:20 9/21/18 [2] - 8:20, 9:1 9/21/2018 [4] - 2:16, 2:17, 2:20, 8:22 9/27 [1] - 9:3	actual [1] - 15:5 addition [3] - 7:25, 18:9, 34:22 address [3] - 6:9, 29:21, 33:10 addressed [1] - 26:8 adequate [5] - 22:17, 23:19, 31:13, 31:14, 31:20 adequately [1] - 23:22 adjacent [2] - 30:11, 32:17 adjourns [1] - 41:6 ADLs [3] - 17:15, 17:16, 17:21 administrative [1] - 18:10 administrator [2] - 33:13, 33:21 advance [1] - 20:21		
8:22, 21:19  20 [6] - 10:6, 18:18, 19:3, 19:12, 33:16, 35:23 200 [1] - 5:25 201 [2] - 1:23, 1:25 2018 [5] - 1:9, 8:16, 8:18, 9:3, 9:7 203 [1] - 27:3 208 [1] - 1:22 20th [2] - 40:9, 40:12 21 [11] - 1:4, 7:2, 11:19, 18:18, 18:21, 19:3, 19:5, 19:6, 33:16, 34:4, 34:11 24 [4] - 2:6, 21:17,	7 70 [1] - 10:8 75 [2] - 7:15, 15:2  8 8 [5] - 2:13, 2:14, 2:15, 2:17, 2:18  9 9 [5] - 2:4, 2:20, 2:21, 2:22, 33:20 9/21/18 [2] - 8:20, 9:1 9/21/2018 [4] - 2:16, 2:17, 2:20, 8:22 9/27 [1] - 9:3 9/27/18 [2] - 8:24, 9:2 9/27/2018 [2] - 2:19, 2:21	actual [1] - 15:5 addition [3] - 7:25, 18:9, 34:22 address [3] - 6:9, 29:21, 33:10 addressed [1] - 26:8 adequate [5] - 22:17, 23:19, 31:13, 31:14, 31:20 adequately [1] - 23:22 adjacent [2] - 30:11, 32:17 adjourns [1] - 41:6 ADLs [3] - 17:15, 17:16, 17:21 administrative [1] - 18:10 administrator [2] - 33:13, 33:21 advance [1] - 20:21 advertised [1] - 5:15		
8:22, 21:19  20 [6] - 10:6, 18:18, 19:3, 19:12, 33:16, 35:23 200 [1] - 5:25 201 [2] - 1:23, 1:25 2018 [5] - 1:9, 8:16, 8:18, 9:3, 9:7 203 [1] - 27:3 208 [1] - 1:22 20th [2] - 40:9, 40:12 21 [11] - 1:4, 7:2, 11:19, 18:18, 18:21, 19:3, 19:5, 19:6, 33:16, 34:4, 34:11 24 [4] - 2:6, 21:17, 33:19, 36:19 24/7 [3] - 18:20, 18:22,	7 70 [1] - 10:8 75 [2] - 7:15, 15:2  8 8 [5] - 2:13, 2:14, 2:15, 2:17, 2:18  9 9 [5] - 2:4, 2:20, 2:21, 2:22, 33:20 9/21/18 [2] - 8:20, 9:1 9/21/2018 [4] - 2:16, 2:17, 2:20, 8:22 9/27 [1] - 9:3 9/27/18 [2] - 8:24, 9:2 9/27/2018 [2] - 2:19, 2:21 90 [1] - 27:3	actual [1] - 15:5 addition [3] - 7:25, 18:9, 34:22 address [3] - 6:9, 29:21, 33:10 addressed [1] - 26:8 adequate [5] - 22:17, 23:19, 31:13, 31:14, 31:20 adequately [1] - 23:22 adjacent [2] - 30:11, 32:17 adjourns [1] - 41:6 ADLs [3] - 17:15, 17:16, 17:21 administrative [1] - 18:10 administrator [2] - 33:13, 33:21 advance [1] - 20:21 advertised [1] - 5:15 advised [2] - 5:12,		
8:22, 21:19  20 [6] - 10:6, 18:18, 19:3, 19:12, 33:16, 35:23 200 [1] - 5:25 201 [2] - 1:23, 1:25 2018 [5] - 1:9, 8:16, 8:18, 9:3, 9:7 203 [1] - 27:3 208 [1] - 1:22 20th [2] - 40:9, 40:12 21 [11] - 1:4, 7:2, 11:19, 18:18, 18:21, 19:3, 19:5, 19:6, 33:16, 34:4, 34:11 24 [4] - 2:6, 21:17, 33:19, 36:19 24/7 [3] - 18:20, 18:22, 18:25 26 [1] - 21:18	7 70 [1] - 10:8 75 [2] - 7:15, 15:2  8 8 [5] - 2:13, 2:14, 2:15, 2:17, 2:18  9 9 [5] - 2:4, 2:20, 2:21, 2:22, 33:20 9/21/18 [2] - 8:20, 9:1 9/21/2018 [4] - 2:16, 2:17, 2:20, 8:22 9/27 [1] - 9:3 9/27/18 [2] - 8:24, 9:2 9/27/2018 [2] - 2:19, 2:21	actual [1] - 15:5 addition [3] - 7:25, 18:9, 34:22 address [3] - 6:9, 29:21, 33:10 addressed [1] - 26:8 adequate [5] - 22:17, 23:19, 31:13, 31:14, 31:20 adequately [1] - 23:22 adjacent [2] - 30:11, 32:17 adjourns [1] - 41:6 ADLs [3] - 17:15, 17:16, 17:21 administrative [1] - 18:10 administrator [2] - 33:13, 33:21 advance [1] - 20:21 advertised [1] - 5:15 advised [2] - 5:12, 40:11		
8:22, 21:19  20 [6] - 10:6, 18:18, 19:3, 19:12, 33:16, 35:23  200 [1] - 5:25  201 [2] - 1:23, 1:25  2018 [5] - 1:9, 8:16, 8:18, 9:3, 9:7  203 [1] - 27:3  208 [1] - 1:22  20th [2] - 40:9, 40:12  21 [11] - 1:4, 7:2, 11:19, 18:18, 18:21, 19:3, 19:5, 19:6, 33:16, 34:4, 34:11  24 [4] - 2:6, 21:17, 33:19, 36:19  24/7 [3] - 18:20, 18:22, 18:25	7 70 [1] - 10:8 75 [2] - 7:15, 15:2  8 8 [5] - 2:13, 2:14, 2:15, 2:17, 2:18  9 9 [5] - 2:4, 2:20, 2:21, 2:22, 33:20 9/21/18 [2] - 8:20, 9:1 9/21/2018 [4] - 2:16, 2:17, 2:20, 8:22 9/27 [1] - 9:3 9/27/18 [2] - 8:24, 9:2 9/27/2018 [2] - 2:19, 2:21 90 [1] - 27:3 98 [2] - 7:15, 15:3	actual [1] - 15:5 addition [3] - 7:25, 18:9, 34:22 address [3] - 6:9, 29:21, 33:10 addressed [1] - 26:8 adequate [5] - 22:17, 23:19, 31:13, 31:14, 31:20 adequately [1] - 23:22 adjacent [2] - 30:11, 32:17 adjourns [1] - 41:6 ADLs [3] - 17:15, 17:16, 17:21 administrative [1] - 18:10 administrative [1] - 18:10 administrator [2] - 33:13, 33:21 advance [1] - 20:21 advertised [1] - 5:15 advised [2] - 5:12, 40:11 affirm [6] - 9:15, 12:5,		
8:22, 21:19  20 [6] - 10:6, 18:18, 19:3, 19:12, 33:16, 35:23 200 [1] - 5:25 201 [2] - 1:23, 1:25 2018 [5] - 1:9, 8:16, 8:18, 9:3, 9:7 203 [1] - 27:3 208 [1] - 1:22 20th [2] - 40:9, 40:12 21 [11] - 1:4, 7:2, 11:19, 18:18, 18:21, 19:3, 19:5, 19:6, 33:16, 34:4, 34:11 24 [4] - 2:6, 21:17, 33:19, 36:19 24/7 [3] - 18:20, 18:22, 18:25 26 [1] - 21:18	7 70 [1] - 10:8 75 [2] - 7:15, 15:2  8 8 [5] - 2:13, 2:14, 2:15, 2:17, 2:18  9 9 [5] - 2:4, 2:20, 2:21, 2:22, 33:20 9/21/18 [2] - 8:20, 9:1 9/21/2018 [4] - 2:16, 2:17, 2:20, 8:22 9/27 [1] - 9:3 9/27/18 [2] - 8:24, 9:2 9/27/2018 [2] - 2:19, 2:21 90 [1] - 27:3	actual [1] - 15:5 addition [3] - 7:25, 18:9, 34:22 address [3] - 6:9, 29:21, 33:10 addressed [1] - 26:8 adequate [5] - 22:17, 23:19, 31:13, 31:14, 31:20 adequately [1] - 23:22 adjacent [2] - 30:11, 32:17 adjourns [1] - 41:6 ADLs [3] - 17:15, 17:16, 17:21 administrative [1] - 18:10 administrator [2] - 33:13, 33:21 advance [1] - 20:21 advertised [1] - 5:15 advised [2] - 5:12, 40:11		
8:22, 21:19  20 [6] - 10:6, 18:18, 19:3, 19:12, 33:16, 35:23 200 [1] - 5:25 201 [2] - 1:23, 1:25 2018 [5] - 1:9, 8:16, 8:18, 9:3, 9:7 203 [1] - 27:3 208 [1] - 1:22 20th [2] - 40:9, 40:12 21 [11] - 1:4, 7:2, 11:19, 18:18, 18:21, 19:3, 19:5, 19:6, 33:16, 34:4, 34:11 24 [4] - 2:6, 21:17, 33:19, 36:19 24/7 [3] - 18:20, 18:22, 18:25 26 [1] - 21:18  3 3 [1] - 2:12	7 70 [1] - 10:8 75 [2] - 7:15, 15:2  8 8 [5] - 2:13, 2:14, 2:15, 2:17, 2:18  9 9 [5] - 2:4, 2:20, 2:21, 2:22, 33:20 9/21/18 [2] - 8:20, 9:1 9/21/2018 [4] - 2:16, 2:17, 2:20, 8:22 9/27 [1] - 9:3 9/27/18 [2] - 8:24, 9:2 9/27/2018 [2] - 2:19, 2:21 90 [1] - 27:3 98 [2] - 7:15, 15:3	actual [1] - 15:5 addition [3] - 7:25, 18:9, 34:22 address [3] - 6:9, 29:21, 33:10 addressed [1] - 26:8 adequate [5] - 22:17, 23:19, 31:13, 31:14, 31:20 adequately [1] - 23:22 adjacent [2] - 30:11, 32:17 adjourns [1] - 41:6 ADLs [3] - 17:15, 17:16, 17:21 administrative [1] - 18:10 administrative [1] - 18:10 administrator [2] - 33:13, 33:21 advance [1] - 20:21 advertised [1] - 5:15 advised [2] - 5:12, 40:11 affirm [6] - 9:15, 12:5, 30:4, 33:6, 37:25,		
8:22, 21:19  20 [6] - 10:6, 18:18, 19:3, 19:12, 33:16, 35:23 200 [1] - 5:25 201 [2] - 1:23, 1:25 2018 [5] - 1:9, 8:16, 8:18, 9:3, 9:7 203 [1] - 27:3 208 [1] - 1:22 20th [2] - 40:9, 40:12 21 [11] - 1:4, 7:2, 11:19, 18:18, 18:21, 19:3, 19:5, 19:6, 33:16, 34:4, 34:11 24 [4] - 2:6, 21:17, 33:19, 36:19 24/7 [3] - 18:20, 18:22, 18:25 26 [1] - 21:18  3 3 [1] - 2:12 3.0 [1] - 7:8	7 70 [1] - 10:8 75 [2] - 7:15, 15:2  8 8 [5] - 2:13, 2:14, 2:15, 2:17, 2:18  9 9 [5] - 2:4, 2:20, 2:21, 2:22, 33:20 9/21/18 [2] - 8:20, 9:1 9/21/2018 [4] - 2:16, 2:17, 2:20, 8:22 9/27 [1] - 9:3 9/27/18 [2] - 8:24, 9:2 9/27/2018 [2] - 2:19, 2:21 90 [1] - 27:3 98 [2] - 7:15, 15:3	actual [1] - 15:5 addition [3] - 7:25, 18:9, 34:22 address [3] - 6:9, 29:21, 33:10 addressed [1] - 26:8 adequate [5] - 22:17, 23:19, 31:13, 31:14, 31:20 adequately [1] - 23:22 adjacent [2] - 30:11, 32:17 adjourns [1] - 41:6 ADLs [3] - 17:15, 17:16, 17:21 administrative [1] - 18:10 administrative [1] - 18:10 administrator [2] - 33:13, 33:21 advance [1] - 20:21 advertised [1] - 5:15 advised [2] - 5:12, 40:11 affirm [6] - 9:15, 12:5, 30:4, 33:6, 37:25, 39:1		
8:22, 21:19  20 [6] - 10:6, 18:18, 19:3, 19:12, 33:16, 35:23 200 [1] - 5:25 201 [2] - 1:23, 1:25 2018 [5] - 1:9, 8:16, 8:18, 9:3, 9:7 203 [1] - 27:3 208 [1] - 1:22 20th [2] - 40:9, 40:12 21 [11] - 1:4, 7:2, 11:19, 18:18, 18:21, 19:3, 19:5, 19:6, 33:16, 34:4, 34:11 24 [4] - 2:6, 21:17, 33:19, 36:19 24/7 [3] - 18:20, 18:22, 18:25 26 [1] - 21:18  3 3 [1] - 2:12	7 70 [1] - 10:8 75 [2] - 7:15, 15:2  8 8 [5] - 2:13, 2:14, 2:15, 2:17, 2:18  9 9 [6] - 2:4, 2:20, 2:21, 2:22, 33:20 9/21/18 [2] - 8:20, 9:1 9/21/2018 [4] - 2:16, 2:17, 2:20, 8:22 9/27 [1] - 9:3 9/27/18 [2] - 8:24, 9:2 9/27/2018 [2] - 2:19, 2:21 90 [1] - 27:3 98 [2] - 7:15, 15:3  A A-1 [2] - 2:12, 3:17	actual [1] - 15:5 addition [3] - 7:25, 18:9, 34:22 address [3] - 6:9, 29:21, 33:10 addressed [1] - 26:8 adequate [5] - 22:17, 23:19, 31:13, 31:14, 31:20 adequately [1] - 23:22 adjacent [2] - 30:11, 32:17 adjourns [1] - 41:6 ADLs [3] - 17:15, 17:16, 17:21 administrative [1] - 18:10 administrative [1] - 18:10 administrator [2] - 33:13, 33:21 advance [1] - 20:21 advertised [1] - 5:15 advised [2] - 5:12, 40:11 affirm [6] - 9:15, 12:5, 30:4, 33:6, 37:25, 39:1 affordable [1] - 7:18		

A-4 (2) - 2:15, 8:19

3201 [6] - 1:3, 4:15,

agitation [1] - 16:10 ago [1] - 39:20 agree(1) - 4:23 air [1] - 13:9 alarms [2] - 37:17, 37:18 alert[1] - 37:12 alerts [4] - 37:11, 39:21 alleviating (1) - 19:16 allotted [1] - 38:8 aliows [1] - 10:22 alfuded [1] - 15:22 ambulance [4] -20:21, 20:25, 21:2, 21:8 ambulating [1] - 17:20 ANDREW [1] - 1:18 Andy [1] - 6:25 ANNMARIE[1] - 1:15 announcement [1] -41:4 answer [10] - 11:23, 25:2, 25:24, 26:19, 32:6, 32:9, 32:21, 36:1, 39:20, 41:1 anticipate (2) - 23:25, 36:18 anticipated [1] - 22:23 ANTIMO [t] - 1:21 appear [1] - 5:14 Applicant[1] - 1:23 applicant [7] - 5:14, 7:2, 7:3, 21:6, 31:2, 31:3, 31:6 applicant's [1] - 6:17 Application [1] - 1:4 application [9] - 5:12, 6:20, 7:12, 7:19, 8:8, 27:3, 27:7, 28:3, 40:11 applications [1] - 6:1 applies [1] - 39:20 appreciate [1] - 25:21 approach [1] - 16:5 Approval [4] - 1:5, 1:5, 1:6, 1:6 approval [3] - 7:20, 7:21, 7:22 arc [1] - 13:3 Architect [1] - 9:14 architect [1] - 40:20 Architectural [1] -2:13 architectural [1] - 8:14 area (8) - 10:7, 22:7, 22:10, 22:14, 22:24, 23:17, 25:10, 30:13 areas [4] - 19:22, 22:21, 34:18, 34:19

aggregate [2] - 5:24,

5:25

ARNOLD [3] - 1:24, 42:17, 43:17 arteries [1] - 23:20 aside [1] - 17:23 aspect [4] - 17:25, 24:4, 25:21 asset[1] - 14:22 assets [1] - 14:6 assistance [3] - 10:24, 17:14, 25:22 Assisted [1] - 30:18 assisted [19] - 7:15, 10:18, 12:15, 17:12, 17:13, 18:5, 20:1, 20:23, 24:25, 25:5, 26:16, 26:25, 27:15, 27:19, 28:3, 28:9, 28:11, 34:25, 38:6 associated [1] - 20:1 Associates [1] - 7:4 ASSOCIATES[1] - 1:3 assume [4] - 3:16, 18:22, 19:25, 22:20 assumption [1] - 3:21 attending [1] - 35:10 attention [1] - 4:9 ATTORNEY[1] - 1:16 Attorney [1] - 5:21 attorney [5] - 6:17, 42:7, 42:9, 43:7, 43:9 Attorneys [1] - 1:23 available [1] - 24:8 average [6] - 18:14, 19:3, 22:19, 33:16, 34:4, 34:24 aware [2] - 21:3, 22:8 aye [2] - 29:16, 40:8

# В

background[1] -12:14 barbecues [3] - 35:5, 35:17, 36:5 based [1] - 15:7 basic [1] - 17:19 basis [2] - 18:22, 21:21 bearing [2] - 8:15, 9:7 Beattie [1] - 7:1 BEATTIE[1] - 1:21 beautiful [1] - 10:4 become [1] - 25:5 becomes [1] - 20:19 bed [4] - 7:15, 15:3, 18:17, 40:15 beds [4] - 7:17, 7:18, 15:13, 15:15 behalf [1] - 7:1

behaviorally [1] - 16:3 BERGEN [1] - 1:2 best [2] - 13:3, 17:15 better [5] - 14:8, 19:18, 25:16, 38:12 between [8] - 13:8, 19:15, 25:4, 26:5, 26:21, 35:12, 37:17, 38:5 beyond [1] - 34:24 big [2] - 35:24, 36:10 bit [3] - 6:18, 12:14, 40:14 Block [3] - 4:13, 4:24, 7:5 BLOCK [1] - 1:3 block [3] - 5:9, 8:18, 19:11 board [i] - 18:20 Board [20] - 5:13, 5:14, 5:17, 5:20, 5:21, 5:22, 6:2, 6:3, 6:15, 6:25, 9:5, 12:13, 20:24, 20:25, 22:8, 23:6, 24:8, 24:12, 28:3 BOARD [5] - 1:1, 1:16, 1.17, 2.2, 2:6 Board's [1] - 20:22 Borough [4] - 5:19, 9:13, 9:14 BOROUGH [3] - 1:1, 1:17, 1:18 boutique [1] - 13:23 breadth [1] - 14:6 brief [1] - 3:10 bring [3] - 13:15, 19:10, 19:11 brought [2] - 22:22, 23:4 Bruce [1] - 8:6 build [1] - 14:13 builder [1] - 13:25 building [10] - 10:4, 10:6, 10:9, 10:12, 20:9, 20:11, 22:10, 25:21, 35:19, 39:22 built [2] - 11:12, 23:10 Bulk [1] - 1:6 bulk [2] - 7:23, 7:25 BY [4] - 1:21, 2:6, 2:6, 12:12

#### C

C.C.R [3] - 1:24, 42:17, 43:17 Callen [1] - 39:5 CALLEN [6] - 2:9, 39:4, 39:12, 39:14,

39:16, 39:23 cannot [1] - 35:11 care [38] - 7:16, 10:22, 11:11, 12:18, 13:7, 13:23, 14:1, 15:21, 15:25, 16:13, 16:15, 16:17, 16:21, 17:5, 17:10, 17:12, 17:24, 18:6, 18:7, 18:8, 18:19, 18:22, 18:24, 20:3, 20:20, 21:25, 25:14, 26:4, 26:17, 26:25, 27:8, 27:12, 28:4, 28:12, 33:18, 37:3, 38:6 cared [2] - 26:5, 26:6 career [1] - 11:13 caregivers [1] - 33:24 carried [1] - 40:12 carry [1] - 40:9 cars [2] - 30:23, 38:8 case [5] - 7:7, 20:19, 25:8, 25:15, 39:9 cast[1] - 23:13 center (4) - 21:8, 21:14, 22:7, 22:15 certainly [1] - 10:23 CERTIFY [4] - 42:2, 42:6, 43:2, 43:6 Chair [3] - 29:9, 29:21, 40:1 Chairman [8] - 3:13, 4:11, 6:25, 9:21, 28:16, 28:20, 29:7, 31:15 CHAIRMAN [54] -1:11, 1:11, 3:1, 3:4, 3:7, 3:12, 3:24, 4:4, 4:8, 4:18, 4:22, 5:10, 11:22, 11:25, 16:24, 24:10, 24:16, 24:19, 24:22, 27:23, 28:1, 28:6, 28:13, 28:17, 28:21, 28:23, 28:25, 29:4, 29:8, 29:12, 29:13, 30:1, 30:25. 31:4, 31:10, 31:18, 31:25, 32:5, 32:9, 32:22, 33:3, 35:15, 35:25, 36:3, 36:9, 37:23, 38:10, 38:16, 38:18, 38:23, 39:24, 40:3, 40:5, 40:21 chairman [1] - 29:3 challenge (2) - 10:16, 17:20 Chambers [1] - 1:7

change [3] - 17:8,

changeover[1] -

19:5, 19:18

34:13 changes [2] - 19:2, 23:4 Chestnut [1] - 1:22 children [1] - 30:22 choice [1] - 25:12 choose [3] - 22:2, 25:25, 27:11 Chris [6] - 11:8, 11:12, 12:3, 12:13, 13:14, 18:14 Christopher [3] - 8:4, 11:7, 12:11 CHRISTOPHER[1] -2:5 City [1] - 10:14 clarification [1] - 39:7 classifies [1] - 23:17 cleaner [1] - 12:18 clearly [2] - 27:4, 28:2 client's [1] - 31:20 close [2] - 5:25, 40:2 co [1] - 14:18 co-managing [1] -14:18 COAH [1] - 15:14 CODE [1] - 1:17 collaborated [1] - 13:1 colleague [1] - 11:8 comfortable [1] - 20:5 coming [1] - 30:23 Commencing [1] -1:10 comments [2] - 6:10, 15:8 commercial (3) -14:24, 32:12, 32:17 COMMISSION [2] -42:18, 43:18 commissioners [1] -9:22 commit [1] - 15:13 commitment[1] - 11:1 common (3) - 16:6. 18:11, 22:4 commonality[1] -25:10 communities [2] -13:23, 23:24 community [16] -10:21, 11:17, 13:5, 13:8, 14:17, 16:18, 20:7, 24:4, 25:7, 25:14, 25:15, 26:1, 26:5, 26:19, 26:24, 27:1 commuting [1] - 10:15 companies [1] - 14:12 company [1] - 13:22 competent [1] - 14:3

composition [1] - 7:19 Computerized [1] -1:25 concern (3) - 15:4, 19:14, 20:7 conclude [1] - 11:15 conditional [2] - 7:21, 7:22 Conditional (1) - 1:4 conditionally [1] -26:11 conditions [1] - 21:3 confirm [1] - 24:24 confusion [1] - 15:4 conjunction [1] - 35:2 connection [2] - 7:2, 12:22 consider[1] - 34:23 considering [1] - 28:3 consistent[i] - 21:20 consisting [3] - 8:15, 8:17, 8:23 consists [1] - 7:16 constituted [1] - 15:9 constraints [1] - 24:9 CONSTRUCTION [1] -1:17 CONSULTING[1] -1:19 continue [4] - 6:23, 17:1, 36:1, 36:11 continuity [1] - 19:14 contract [1] - 22:3 contracts [1] - 13:7 control [2] - 14:22, 19:7 controlled [1] - 37:1 cook [1] - 12:17 copy[1] - 20:22 core [t] - 18:10 corporate [2] - 13:25, 14:24 Correct [2] - 15:19, 19:19 correct [16] - 3:6, 4:20, 4:21, 5:7, 5:8, 15:10, 15:16, 19:18, 20:2, 22:11, 27:25, 28:5, 28:12, 32:8, 33:25, 39:15 Council [1] - 1:7 COUNCIL [1] - 1:12 counsel [5] - 27:2, 42:7, 42:9, 43:7, 43:9

Complex [1] - 1:8

components [2] -

15:1, 17:8

component [4] - 7:16,

15:22, 17:10, 26:13

count (2) - 18:17, 33:20 country [1] - 12:19 counts [2] - 15:6, 31:17 County [2] - 23:17, 23:20 COUNTY[1] - 1:2 couple [2] - 26:15. 34:10 course [4] - 6:16, 25:25, 35:16, 37:14 creditable [1] - 15:14 critical [2] - 17:23, 17:24 cross [1] - 30:2 Culhane [3] - 24:23, 28:14, 29:13 CULHANE [4] - 1:12, 24:24, 28:15, 29:11 current [2] - 8:13, 13:9 CURRY [1] - 1:12 curtail [1] - 24:7 cut [1] - 6:11

## D

D'Agostino [1] - 24:13 D'AGOSTINO[2] -1:13, 24:14 D-1 [2] - 26:9, 26:13 daily [2] - 17:15, 22:5 **DANTE**[1] - 1:15 dark [2] - 23:7, 23:11 **DARLENE** [1] - 1:18 darndest [1] - 40:13 date [5] - 8:16, 9:7, 40:9, 42:5, 43:5 dated [5] - 8:16, 8:18, 8:19, 8:22, 9:2 Dave [1] - 8:7 David [1] - 30:10 DAVID[1] - 2:7 days [1] - 17:19 deal [1] - 30:17 dealt[1] - 28:8 DeBiasio (3) - 1:19, 9:14 9:18 decade [1] - 10:10 December [1] - 35:12 defined [1] - 27:4 defining [1] - 25:4 definition [1] - 17:13 degree [1] - 14:4 Del [11] - 3:1, 3:16, 3:24, 4:22, 6:22, 6:25, 10:3, 12:1, 17:1, 32:4, 40:17 DEL [22] - 1:21, 2:6, 3:3, 3:6, 3:11, 3:18,

4:2, 4:25, 6:24, 8:9, 12:3, 12:12, 17:3, 24:6, 26:20, 27:6. 27:14, 31:15, 32:20, 34:3, 39:18, 40:19 deliveries [3] - 21:10, 21:16, 21:17 delivery [4] - 21:15, 21:20, 22:5, 22:10 dementia [6] - 16:1, 16:2, 16:8, 16:11, 36:15, 36:23 dementias [1] - 16:6 demolishing (1) - 7:13 Department [1] - 4:14 DePINTO [50] - 1:11, 3:1, 3:4, 3:7, 3:12, 3:24, 4:4, 4:8, 4:18, 4:22, 5:10, 11:22, 11:25, 16:24, 24:10, 24:16, 24:19, 24:22, 27:23, 28:1, 28:6, 28:13, 28:17, 28:21, 28:25, 29:4, 29:8, 29:13, 30:1, 30:25, 31:4, 31:10, 31:18, 31:25, 32:5, 32:9, 32:22, 33:3, 35:15, 35:25, 36:3, 36:9, 37:23, 38:10, 38:16, 38:18, 38:23, 39:24, 40:5, 40:21 depth [1] - 14:6 design [6] - 8:6, 32:6, 32:23, 32:24, 38:13, 38:19 designated [2] - 7:4, 26:3 designed [3] - 18:3, 31:21, 32:13 detail [2] - 7:9, 16:22 details [1] - 22:6 develop [2] - 11:19, 14:13 developed [2] - 34:19, 35:1 developer[2] - 12:17, 13:25 developers [2] -14:12, 15:13 developing [2] -12:24, 35:2 development [4] -5:18, 13:18, 14:10, 14:24 Development [2] -20:23, 27:3 dichotomy[1] - 26:21 dietary[1] - 33:23 differences [1] - 25:4

different [5] - 10:17, 16:1, 16:5, 30:23 difficult [2] - 10:12, 16:7 Dipple [3] - 8:5, 38:19, 40:20 DIRE [1] - 2:2 direct [2] - 18:7, 33:24 DIRECT [2] - 2:2, 12:12 director [1] - 34:25 disorientation [1] -16:9 disparity [1] - 38:5 distinction [2] - 14:2, 27:9 district [1] - 7:6 DO [2] - 42:6, 43:6 doctors [1] - 20:19 Document [1] - 2:12 document [6] - 3:14, 3:17, 3:20, 4:12, 4:15, 21:4 document.. [1] - 3:23 documents [1] - 5:4 done [5] - 19:25, 21:1, 31:16, 33:2, 37:9 DONNA [3] - 1:24, 42:17, 43:17 door [3] - 32:19, 37:11, 37:17 down [4] - 18:23, 23:13, 36:19, 37:5 Dr [2] - 10:2, 10:25 draw [1] - 35:23 drawing [3] - 9:4, 22:9 drew [2] - 13:13, 14:23 Drive [1] - 1:8 dumpster [2] - 32:16, 32:18 during [3] - 35:16, 35:18, 36:5

# Ε

early [3] - 13:19, 40:15, 40:22 easily [1] - 16:9 education (1] - 10:9 effect [1] - 19:16 effectively [1] - 19:17 eight [1] - 18:8 EIS [4] - 1:6, 2:15, 7:21, 8:19 either [4] - 21:11, 23:21, 24:12, 29:18 elderly [2] - 17:16, 17:22 elders [1] - 10:22 elements [1] - 17:24 emergency (2) -20:20, 23:22 emotional [1] - 18:2 emphasizing [1] -15:3 employee [5] - 18:15, 42:7, 42:9, 43:7, 43:9 encourage (1) - 18:4 encourages [1] - 18:1 Engineer [2] - 5:21, 9:13 ENGINEER [1] - 1:18 engineer[6] - 8:5, 32:7, 32:23, 32:25, 38:13, 38:20 Englebaugh (2) - 8:7, 40:20 enjoy [1] - 27:14 ensure [1] - 39:17 entertain [2] - 29:9, 40:1 entertainment [1] -34:21 entire [1] - 34:1 entrance[1] - 32:16 environment[i] - 18:3 environments [1] -25:8 ESQ [2] - 1:16, 1:21 estate [1] - 13:17 evaluated [1] - 34:23 evening [4] - 3:2, 4:3, 6:24, 8:9 event[1] - 35:24 EXAMINATION[1] -12:12 example [2] - 19:9, 25:20 excellent[1] - 11:19 exception [1] - 27:24 excited [3] - 10:19. 11:16, 11:20 excuse [1] - 35:15 exhibit [1] - 8:12 exhibited [1] - 7:24 existing [1] - 7:14 expected [1] - 21:15 experience [7] - 6:1, 12:14, 12:22, 22:17, 23:23, 35:21, 35:24 **EXPIRES** [2] - 42:18, 43:18 explored [1] - 10:17 exploring [2] - 10:18, 11:5

express [1] - 16:2

expressions [1] -

extent [1] - 16:16

16:10

F

facilities [4] - 11:12, 20:3, 23:10, 35:22 facility [16] - 7:15, 11:10, 18:11, 18:25, 28:10, 30:19, 30:20, 34:2, 34:17, 36:19, 36:24, 36:25, 37:1, 37:2, 38:14, 39:10 fact [2] - 27:21, 30:14 facts [1] - 36:10 family [5] - 10:6, 10:8, 11:10, 11:17, 12:24 family's [1] - 13:4 far[1] - 23:24 father [2] - 10:2, 10:25 father's [2] - 10:10, 13:4 favor[2] - 29:15, 40:7 feasible [1] - 32:15 features [1] - 17:9 fence [1] - 36:14 Fette [1] - 28:18 FETTE [2] - 1:17, 28:19 few [3] - 16:6, 23:11, 35:13 fewer [1] - 34:11 fill [1] - 14:13 final [1] - 7:20 finally [1] - 9:4 financially [2] - 42:10, 43:10 financing [2] - 13:19, 14:11 fine [3] - 26:14, 37:21, 37:22 Fire [1] - 4:13 firm (1) - 7:1 first [4] - 4:5, 8:10, 11.6, 11.11 fits (1) - 16:4 five [5] - 17:19, 23:14, 25:8, 37:13, 37:15 flat [1] - 17:18 floor[1] - 37:4 folks [1] - 34:5 foliow (1) - 37:7 food [3] - 18:13, 21:12, 21:17 forbid [2] - 23:21, 26:18 forces [1] - 14:8 foregoing [2] - 42:2, 43:2 form [3] - 5:15, 20:4, 31:10

formally [1] - 26:3

formerly [1] - 7:4 forms (1) - 16:11 forth [2] - 42:5, 43:5 four [7] - 19:1, 22:19, 22:20, 34:10, 37:13. 37:15, 37:19 frail [3] - 17:16, 17:17, 17:22 FRANK[1] - 1:11 free [1] - 40:24 freezing [1] - 36:7 friend [1] - 11:8 front [3] - 20:9, 26:8, 32:19 full (7) - 12:10, 17:11. 17:13, 18:2, 18:6, 23:5, 23:14 full-time [1] - 18:6 fully [2] - 34:19, 35:1 functions [2] - 18:11, 35:23 funding [1] - 13:19 FURTHER[2] - 42:6,

# G

geared [1] - 18:3 general [2] - 16:7, 17:9 GHASSALI[1] - 1:13 given [7] - 6:3, 18:20, 23:25, 24:1, 27:7, 31:19 glib [1] - 36:4 goal [3] - 14:14, 28:8, 28:9 God [7] - 9:16, 12:7, 23:21, 30:6, 33:8, 38:2, 39:3 gowns [1] - 21:23 GPS[1] - 37:10 graduated [1] - 30:15 great [2] - 24:4, 30:17 GREEN [1] - 1:18 Green [2] - 9:13, 9:17 ground [1] - 13:19 growing [1] - 10:23 guess [1] - 15:14 guru [1] - 4:3 GUSTAVE(1) - 1:19 guys [1] - 23:7

# Н

half [2] - 19:8 Han [8] - 8:4, 11:7, 12:11, 24:7, 24:12, 27:9, 27:20, 29:18 HAN [1] - 2:5

hand [3] - 9:11, 12:4, 29:19 hard (1) - 26:5 harder [1] - 25:13 health [1] - 11:3 hear[3] - 6:2, 32:24, 38:18 heard [3] - 6:10, 15:2, 29:17 hearing [5] - 5:15, 6:1, 6:16, 8:12, 20:22 heavy [1] - 17:25 help [6] - 9:16, 12:6, 30:6, 33:8, 38:2, 39:3 helpful (1) - 11:4 helping [1] - 11:2 herein [2] - 42:5, 43:5 High [1] - 30:15 higher[1] - 14:4 highlight [2] - 27:10, 27:20 highly [1] - 10:5 Hiff [4] - 30:11, 33:12, 38:4, 39:6 Hills [1] - 30:15 HIPOLIT [5] - 1:18, 4:6, 4:10, 5:2, 5:7 Hipolit [2] - 9:13, 9:17 history [1] - 13:4 hold [2] - 32:23, 38:21 home m - 10:15 hope [1] - 7:24 hopefully [1] - 6:19 hospital [2] - 17:18, 33:13 hour [3] - 19:8, 19:9, 36:19 hours [4] - 18:23, 22:24, 23:3, 33:19 house [3] - 21:24, 22:1, 39:9 housekeeping [1] -33:23 hundred [3] - 37:13, 37:16, 39:13 Hutter [1] - 40:24 HUTTER [4] - 1:17, 3:15, 4:21, 5:6

# 1

Id [9] - 2:12, 2:13, 2:14, 2:15, 2:17, 2:18, 2:20, 2:21, 2:22 identification [1] -4:23 identified [1] - 34:6 identify [2] - 6:7,

29:20 images [1] - 3:25 impact [1] - 24:5 impart [1] - 14:4 implicate [1] - 26:13 implications (1) - 13:6 important [3] - 13:2, 13:12, 14:1 improving [1] - 7:14 in-house [2] - 21:24, 22:1 inclined [1] - 10:13 include [2] - 7:16, 35:5 includes [1] - 33:22 inclusive[1] - 34:5 income [2] - 7:18,

15:15 inconceivable [1] -31:9 independent [11] -24:25, 25:4, 25:18, 25:23, 26:3, 26:8, 26:12, 26:23, 27:4,

25:23, 26:3, 26:8, 26:12, 26:23, 27:4, 27:18 indicated [5] - 4:18, 19:3, 19:20, 22:19,

34:4 industry [4] - 13:10, 14:20, 25:3, 26:21 information [2] -

19:15, 39:19 ingredient [1] - 13:3 inside [1] - 36:23 insider [1] - 25:3

intellectual [1] - 18:1 intend [4] - 36:12, 36:14, 36:16, 39:9 intent [1] - 3:4

intention [1] - 28:10 interactive [1] - 17:25 interest [2] - 5:12,

40:11 interested [3] - 38:5,

42:10, 43:10 interests [1] - 3:9 interrupt [2] - 31:1,

38:10 introduce [2] - 3:5,

12:1 introduction [1] - 3:10 invested [2] - 10:21,

11:17 involved [2] - 11:1, 12:16

involving [1] - 20:23 issue [3] - 16:19, 19:16

issues [3] - 8:4, 16:8, 18:2 item [3] - 4:5, 20:16, 20:18

# J

January [1] - 8:18 jargon [1] - 26:22 Jeanine (1) - 38:3 **JEANINE** [1] - 2:8 JEFFREY[1] - 1:17 Jersey [4] - 1:9, 1:22, 30:18, 32:2 JIMMY[1] - 1:13 JOHN [2] - 1:11, 1:12 joining [1] - 27:22 joins [1] - 25:7 joke [1] - 36:7 jokes [1] - 36:10 June [3] - 8:16, 8:19, 8:22 justifiable [1] - 31:13

# K

keep [3] - 10:12, 10:16, 37:8 kids [1] - 20:17 kind [2] - 14:9, 25:18 kinds [2] - 16:1 known [1] - 7:2

# L

L2A [13] - 2:14, 2:15, 2:18, 2:20, 2:21, 4:14, 4:15, 8:17, 8:19, 8:21, 8:23, 8:25, 9:2 label [1] - 19:18 labeled [1] - 9:6 lack [2] - 19:18, 25:16 Landscape [1] - 9:14 larger [1] - 21:18 last [9] - 8:20, 8:22, 8:24, 10:10, 10:11, 12:10, 23:11, 30:9, 39:19 Last [1] - 2:19 lateral [1] - 37:18 laundered [1] - 21:22 Lawrence [1] - 10:2 layman's [1] - 15:23 least [1] - 8:13 leave [2] - 19:6, 39:22 less [2] - 23:24, 31:8 Letter [1] - 2:21 letter [2] - 7:7, 9:2 level [7] - 22:22, 23:5, 23:12, 23:23, 27:8, 27:12, 39:21

levels [4] - 18:23, 23:1, 37:12, 37:19 leverage [1] - 14:6 LICENSE [2] - 42:18, 43:18

light[i] - 23:1 lighting [i] - 22:22 limited [i] - 37:1 line [i] - 25:13, 26:5, 30:2

linen [1] - 22:3 linens [2] - 21:11, 21:22

Lintner [1] - 29:5 LINTNER [2] - 1:14, 29:6 list [1] - 17:14

live (9) - 25:14, 25:18, 25:20, 26:15, 30:11, 33:12, 38:7, 38:9,

39:5 lived [1] - 30:13 lives [1] - 11:18 living [32] - 7:15,

10:18, 12:15, 17:12, 17:13, 18:5, 20:1, 20:24, 24:25, 25:1, 25:4, 25:5, 25:18,

25:23, 26:3, 26:9, 26:12, 26:16, 26:18, 26:24, 26:25, 27:4,

27:15, 27:18, 27:19, 28:4, 28:9, 28:11,

31:7, 35:1, 38:6 Living [1] - 30:18 Livingston [11] - 8:3, 8:10, 9:9, 9:10, 9:17,

9:25, 10:2, 10:25, 12:23, 24:13, 29:19 LIVINGSTON [2] - 2:3,

9:21 LLC [2] - 1:21, 7:4 loading [2] - 22:7,

22:14 located [1] - 7:5 location [3] - 19:24,

23:15, 23:19 lock[2] - 36:19, 37:5 look[2] - 15:7, 18:20 looking [1] - 18:17

> looks [1] - 30:19 LORRAINE [1] - 1:17 Lorraine [2] - 3:14, 4:18

LOT [1] - 1:3 love [1] - 6:12 low [3] - 15:15, 15:20,

5, 23:12 • **LYNN** [3] - 1:24, • 42:17, 43:17

# М

ma'am [2] - 33:4, 37:24 MAGGIE [1] - 1:14 mail [1] - 41:4 Maintenance[1] -2:20 maintenance [3] -8:25, 18:11, 33:23 major [2] - 7:21, 23:20 Major [1] - 1:5 manage [2] - 16:4, 16:5 managed [1] - 10:5 Management[f] -2:17 management [5] -8:21, 13:7, 13:22, 14:22, 18:12 managers [1] - 14:19 managing [1] - 14:18 Manual [1] - 2:20 manual [1] - 8:25 map [1] - 7:5 March [1] - 35:12 marked [1] - 3:17 marketer [1] - 12:18 marketing [2] - 14:7, 18:12 markings [1] - 8:12 MASER[1] - 1:19 Maser[1] - 4:12 Matt [9] - 8:3, 8:10, 9:9, 12:23, 12:25, 13:17, 14:9, 14:17, 14:21 matter[4] - 7:8, 7:10, 30:14, 41:6 Matthew [1] - 9:25 MATTHEW[1] - 2:3 maximize [2] - 14:14. 14:15 maximum [6] - 18:14, 18:21, 19:3, 22:19, 33:20, 34:4 MAYOR[1] - 1:13 mean [1] - 17:21 meaning [2] - 7:10, 18:6 means [4] - 15:17, 15:23, 21:7, 32:1 MEDELOWITZ[1] -Medicaid [1] - 15:17 medical (5] - 10:9, 11:4, 21:11, 21:23, 34:23

medically [1] - 34:23

		And the second s
	,	

#### 1

Id (9) - 2:12, 2:13, 2:14, 2:15, 2:17, 2:18, 2:20, 2:21, 2:22 identification [1] -4:23 identified [1] - 34:6 identify [2] - 6:7,

19:16

18:2

issues [3] - 8:4, 16:8,

29:20 images (1) - 3:25 impact [1] - 24:5 impart[1] - 14:4 implicate [1] - 26:13 implications [1] - 13:6 important [3] - 13:2, 13:12, 14:1 improving[1] - 7:14 in-house [2] - 21:24, 22:1 inclined [1] - 10:13 include [2] - 7:16, 35:5 includes [1] - 33:22 inclusive [1] - 34:5 income [2] - 7:18, 15:15 inconceivable [1] -31:9 independent[11] -24:25, 25:4, 25:18, 25:23, 26:3, 26:8, 26:12, 26:23, 27:4, 27:18 indicated [5] - 4:18, 19:3, 19:20, 22:19, 34:4 industry [4] - 13:10, 14:20, 25:3, 26:21 information [2] -19:15, 39:19 ingredient[1] - 13:3 inside [1] - 36:23 insider [1] - 25:3 intellectual [1] - 18:1 intend [4] - 36:12, 36:14, 36:16, 39:9 intent [1] - 3:4 intention [1] - 28:10 interactive [1] - 17:25 interest [2] - 5:12, 40:11 interested [3] - 38:5, 42:10, 43:10 interests [1] - 3:9 interrupt [2] - 31:1, 38:10 introduce [2] - 3:5, 12:1 introduction [1] - 3:10 invested [2] - 10:21, 11:17 involved [2] - 11:1, 12:16 involving [1] - 20:23 issue [3] - 16:19,

item [3] - 4:5, 20:16, 20:18

# J

January (1) - 8:18 jargon [1] - 26:22 Jeanine [1] - 38:3 **JEANINE** [1] - 2:8 JEFFREY [1] - 1:17 Jersey [4] - 1:9, 1:22, 30:18, 32:2 JIMMY[1] - 1:13 JOHN [2] - 1:11, 1:12 joining [1] - 27:22 joins [1] - 25:7 joke[1] - 36:7 jokes [1] - 36:10 June [3] - 8:16, 8:19, 8:22 justifiable [1] - 31:13

#### Κ

keep [3] - 10:12, 10:16, 37:8 kids [1] - 20:17 kind [2] - 14:9, 25:18 kinds [2] - 16:1 known [1] - 7:2

#### L

L2A [13] - 2:14, 2:15, 2:18, 2:20, 2:21, 4:14, 4:15, 8:17, 8:19, 8:21, 8:23, 8:25, 9:2 label [1] - 19:18 labeled [1] - 9:6 lack [2] - 19:18, 25:16 Landscape [1] - 9:14 larger [1] - 21:18 last [9] - 8:20, 8:22, 8:24, 10:10, 10:11, 12:10, 23:11, 30:9, 39:19 Last [1] - 2:19 lateral [1] - 37:18 laundered [1] - 21:22 Lawrence [1] - 10:2 layman's [1] - 15:23 least [1] - 8:13 leave [2] - 19:6, 39:22 less [2] - 23:24, 31:8 Letter [1] - 2:21 letter [2] - 7:7, 9:2 level [7] - 22:22, 23:5, 23:12, 23:23, 27:8, 27:12, 39:21

levels [4] - 18:23, 23:1, 37:12, 37:19 leverage [1] - 14:6 LICENSE [2] - 42:18, 43:18 light [1] - 23:1 lighting [1] - 22:22

light[1] - 23:1 lighting [1] - 22:22 limited [1] - 37:1 line [3] - 25:13, 26:5, 30:2 linen [1] - 22:3 linens [2] - 21:11,

21:22 Lintner [1] - 29:5 LINTNER [2] - 1:14, 29:6 list [1] - 17:14

list (1) - 17:14 live (9) - 25:14, 25:18, 25:20, 26:15, 30:11, 33:12, 38:7, 38:9, 39:5

lived [1] - 30:13 lives [1] - 11:18 living [32] - 7:15, 10:18, 12:15, 17:12, 17:13, 18:5, 20:1, 20:24, 24:25, 25:1, 25:4, 25:5, 25:18, 25:23, 26:3, 26:9, 26:12, 26:16, 26:18, 26:24, 26:25, 27:4, 27:15, 27:18, 27:19, 28:4, 28:9, 28:11, 31:7, 35:1, 38:6

Living [1] - 30:18 Livingston [11] - 8:3, 8:10, 9:9, 9:10, 9:17, 9:25, 10:2, 10:25, 12:23, 24:13, 29:19 LIVINGSTON [2] - 2:3, 9:21 LLC [2] - 1:21, 7:4

22:14 located [1] - 7:5 location [3] - 19:24, 23:15, 23:19 lock [2] - 36:19, 37:5 look [2] - 15:7, 18:20 looking [1] - 18:17 looks [1] - 30:19 LORRAINE [1] - 1:17 Lorraine [2] - 3:14,

loading [2] - 22:7,

4:18 LOT [1] - 1:3 love [1] - 6:12 low [3] - 15:15, 15:20, 23:12

LYNN [3] - 1:24, 42:17, 43:17

## М

ma'am [2] - 33:4, 37:24 MAGGIE [1] - 1:14 mail [1] - 41:4 Maintenance [1] -2:20 maintenance [3] -8:25, 18:11, 33:23 major[2] - 7:21, 23:20 Major(1) - 1:5 manage [2] - 16:4, 16:5 managed [1] - 10:5 Management[1] -2:17 management[5] -8:21, 13:7, 13:22, 14:22, 18:12 managers [1] - 14:19 managing [1] - 14:18 Manual [1] - 2:20 manual [1] - 8:25 map [1] - 7:5 March [1] - 35:12 marked [1] - 3:17 marketer[1] - 12:18 marketing [2] - 14:7, 18:12 markings [1] - 8:12 MASER [1] - 1:19 Maser[1] - 4:12 Matt [9] - 8:3, 8:10, 9:9, 12:23, 12:25, 13:17, 14:9, 14:17, 14:21 matter [4] - 7:8, 7:10, 30:14, 41:6 Matthew [1] - 9:25 MATTHEW[1] - 2:3 maximize [2] - 14:14, 14.15 maximum [6] - 18:14, 18:21, 19:3, 22:19, 33:20, 34:4 MAYOR[1] - 1:13 mean [1] - 17:21 meaning [2] - 7:10, 18.6 means [4] - 15:17, 15:23, 21:7, 32:1 MEDELOWITZ [1] -Medicaid [1] - 15:17 medical [5] - 10:9, 11:4, 21:11, 21:23, 34:23 medically [1] - 34:23

meeting [6] - 3:8, 6:6, 6:19, 29:10, 40:2, 40:18 member[2] - 7:1, 12:17 Members [3] - 6:3, 6:15, 24:12 members (6) - 5:11. 5:23, 6:25, 29:17, 34:5, 40:10 memory [15] - 7:16, 13:23, 15:21, 15:25, 16:15, 16:17, 16:21, 17:12, 18:8, 26:25, 28:4, 28:11, 37:3, 38:6, 39:9 MENDELOWITZ[13] -33:9, 33:11, 33:15, 33:22, 34:1, 34:14, 35:4, 35:9, 35:14, 36:12, 36:21, 37:6, 37:21 Mendelowitz [1] -33:11 mentioned [1] - 39:8 Mercedes [1] - 1:8 merely [1] - 6:14 MICHAEL [1] - 1:13 midwest [1] - 13:24 miaht m - 5:2 Mike m - 8:5 miles [1] - 23:14 mind [1] - 25:5 mindful [1] - 24:9 Minno [5] - 2:13, 2:22, 8:6, 8:14, 9:6 Minno's [1] - 8:7 minutes [4] - 3:20, 19:8, 19:12 Miss [2] - 24:17, 40:24 mix [1] - 16:7 model [1] - 14:14 moderate [2] - 15:15, 15:20 monitoring [1] - 37:10 months (3) - 35:12. 35:17, 36:5 MONTVALE[1] - 1:1 Montvale [7] - 1:9, 1:22, 4:15, 5:13, 5:19, 13:4, 32:1 most [3] - 16:10, 22:2, 23:10 mostly (1) - 10:8 mother [2] - 30:17, 30:22 motion [2] - 29:9, 40:1 move [4] - 25:12, 27:12, 29:11, 40:3 moving [1] - 7:21

Moving [1] - 1:5 MR [67] - 2:6, 3:3, 3:6, 3:11, 3:13, 3:16, 3:18, 3:19, 4:2, 4:6, 4:10, 4:11, 4:25, 5:2, 5:4, 5:7, 5:8, 6:24, 8:9, 9:10, 9:19, 9:21, 12:3, 12:4, 12:9, 12:12, 12:20, 17:3, 24:6, 24:14, 24:21, 24:24, 26:7, 26:20, 27:2, 27:6, 27:14, 28:15, 28:19, 29:6, 29:11, 29:24, 30:4, 30:7, 30:8, 30:10, 31:3, 31:6, 31:14, 31:15, 32:11, 32:20, 33:2, 33:6, 33:10, 33:14, 34:3, 37:25, 39:1, 39:4, 39:5, 39:12, 39:14, 39:16, 39:18, 39:23, 40:19 MS [23] - 3:15, 4:21, 5:6, 24:18, 29:2. 33:9, 33:11, 33:15, 33:22, 34:1, 34:14, 35:4, 35:9, 35:14, 36:12, 36:21, 37:6, 37:21, 38:3, 38:15, 38:17, 38:21, 40:4 multiple [1] - 30:23 Municipal [1] - 1:8 MY [2] - 42:18, 43:18

## Ν

name [7] - 6:8, 9:25, 12:10, 30:8, 30:9, 33:10 natural [2] - 16:12, 16:13 nature [1] - 35:6 necessarily[1] - 14:7 necessary [3] - 16:25, 17:10, 23:21 need [11] - 5:16, 10:23, 10:24, 11:11, 17:16, 21:14, 27:11, 27:17, 27:22, 28:7, 36:10 needs [3] - 22:15, 26:7, 26:16 neighbor[1] - 32:12 never [2] - 21:18, 37:15 New [4] - 1:9, 1:22, 30:18, 32:1 next (5) - 6:19, 12:2, 17:6, 19:11, 40:18 night [2] - 18:25,

40:15 nightmare [1] - 30:22 nine (1) - 34:2 NO [2] - 42:18, 43:18 normal [1] - 16:10 normally [1] - 34:25 northeast[1] - 14:20 nothing [4] - 28:19, 28:23, 29:2, 29:6 notice [6] - 3:14, 3:17, 3:20, 3:21, 3:23, 41:3 Notice [1] - 2:12 noticed [1] - 4:12 November [2] - 40:9, 40:12 number [5] - 10:19, 23:25, 24:1, 39:8 numbers [1] - 17:10

# 0

O'NEILL[3] - 1:14,

O'Neili [2] - 24:17,

20:14, 20:15

objection [3] - 20:10,

obviously [9] - 11:17,

16:9, 18:19, 18:21,

19:21, 20:19, 22:8,

24:18, 40:4

40:6

23:16, 34:10 occasional (1) - 28:7 occupancy [3] -10:13, 15:15, 17:5 occupied [1] - 10:16 occur [3] - 22:24, 34:16 October [2] - 1:9, 9:7 oddly [1] - 30:19 OF [3] - 1:1, 1:2, 1:4 offer [1] - 17:11 office [2] - 8:7, 10:10 Officer [1] - 5:22 offices [1] - 10:14 OFFICIAL [1] - 1:17 old [1] - 11:8 on-site [1] - 20:20 once [2] - 21:16, 32:22 one [14] - 8:17, 9:25, 16:4, 17:23, 18:6. 18:8, 19:22, 22:19, 25:9, 26:16, 27:15, 33:21 open [6] - 3:8, 6:6, 16:17, 29:9, 36:19, 37:2 opening [2] - 15:2, 15:22 operate [2] - 13:16,

28:10 operated [1] - 11:12 operating [1] - 11:10 operational [8] - 8:4, 14:18, 17:7, 19:14, 21:13, 22:13, 23:18, 35:2 operations [1] - 33:1 operator [1] - 38:13 operators [1] - 31:12 opinion [3] - 31:12, 31:20 opportunity[7] - 6:4, 6:18, 9:22, 10:20, 11:5, 11:16, 13:22 opposed [2] - 23:5, 32:18 options [1] - 10:17 OR-4[1] - 7:6 order[1] - 3:21 organization [1] -13:20 outdoor [3] - 22:24, 34:18 outside [6] - 4:10, 22:2, 32:18, 34:15, 34:19, 35:5 overall [1] - 36:24 overnight[7] - 18:23, 19:1, 22:20, 22:21, 22:24, 23:3, 34:9 own [1] - 13:22 owned [1] - 10:6 owner [1] - 8:3 owner/operator [1] -12:17 owners (3) - 10:1. 13:8, 15:12 ownership [1] - 33:1 Р

p.m [2] - 1:10, 41:6 pace [1] - 19:14 PADOVANO[1] - 1:21 Padovano[1] - 7:1 PAGE[1] - 2:11 Panner [1] - 5:22 parents [1] - 26:16 Park [1] - 30:11 park [1] - 20:8 parked [1] - 20:11 parking [11] - 19:13, 22:21, 23:1, 24:1, 30:17, 30:21, 31:8, 31:13, 31:14, 31:16, 31:21 Parkway [3] - 1:4, 7:3, 23:16 part[4] - 10:21, 16:13,

16:15, 26:4 participant [1] - 11:18 participation [1] -13:15 particular [3] - 6:20, 12:24, 14:9 parties [3] - 35:5, 42:8, 43:8 partner<sub>[2]</sub> - 11:13, 12:23 parts [1] - 30:24 Pascack [1] - 30:15 pass [1] - 6:12 past [3] - 12:19, 13:21, 37:10 patients [1] - 36:15 paying [2] - 4:8, 5:1 people [22] - 10:13, 14:4, 14:20, 16:8, 16:13, 16:16, 17:16, 17:22, 19:1, 19:6, 19:9, 19:10, 25:12, 25:13, 34:2, 35:9, 35:23, 36:15, 38:8, 39:9, 40:14 per [6] - 18:6, 21:18, 33:16, 33:17, 34:2 percent[1] - 31:7 perimeter [3] - 37:10, 37:11, 37:18 period (1) - 17:17 Permit[1] - 1:5 permit[1] - 7:21 permitted [2] - 26:10, 26:11 person [4] - 11:6, 25:23, 26:17, 26:18 personally [1] - 10:7 perspective [4] - 9:6, 11:4, 14:7, 25:3 phase [1] - 35:3 Philips [6] - 1:4, 7:3, 11:19, 23:16, 30:12, 32:12 physical [2] - 18:1, 34:21 physically[1] - 27:17 physiologically [1] -16:2 pick[1] - 19:4 Pike [3] - 20:23, 27:3, 27:18 place [4] - 25:10, 32:15, 42:4, 43:4 plan [3] - 7:20, 8:23, 20:5 Plan (2) - 1:6, 2:18 planner [1] - 8:8 PLANNER (1) - 1:18

Planner[1] - 9:13

Planning [2] - 5:13, PLANNING [1] - 1:1 Plans [1] - 2:13 plans [5] - 5:17, 5:20, 7:24, 8:15, 34:15 plus (1) - 25:17 podium [1] - 29:20 point [3] - 14:16, 19:4, 24:6 Police [1] - 4:15 policy[1] - 5:13 population [4] - 10:23, 16:7, 18:15, 33:20 portfolio [1] - 13:23 possible [1] - 3:10 practice [1] - 6:2 predevelopment[1] -14:10 prefer [1] - 25:18 Preiss (1) - 8:7 preliminary[1] - 7:20 premiums [1] - 25:9 prep [1] - 18:13 prepare [1] - 8:16 prepared [5] - 9:6, 15:12, 21:7, 32:5, 40:17 present [2] - 5:17, 40:18 presented [3] - 6:16, 27:19, 38:12 preserve [1] - 25:9 PRESIDENT [1] - 1:12 presume [1] - 23:8 pretty [1] - 23:12 primary [2] - 14:14, 28:8 principal [1] - 12:16 private [2] - 21:1, 21:7 problem [1] - 3:22 procedures [1] - 39:16 proceed [1] - 3:20 proceeding (6) - 9:16, 12:6, 30:5, 33:7, 38:1, 39:2 proceedings [2] -42:3, 43:3 PROCEEDINGS [1] -1:4 process [1] - 32:3 product (1) - 14:5 professional (1) -31:12 professionals [4] -5:17, 5:20, 6:5, 13:18 program [2] - 11:3, 34:21

progression [1] -16:12 prohibit [1] - 27:21 project [32] - 3:5, 3:25, 8:2, 8:5, 8:8, 9:23, 10:5, 11:14, 11:20, 13:2, 13:5, 13:13, 13:15, 14:9, 14:11, 14:17, 14:19, 14:22, 14:23, 15:1, 15:3, 15:8, 15:13, 15:21, 16:15, 19:23, 20:24, 21:1, 21:6, 22:18, 23:15 projects [2] - 12:18, 13:1 promise [1] - 40:25 proper [1] - 4:23 properties [1] - 5:19 property [17] - 4:13, 4:17, 4:23, 7:2, 7:4, 7:13, 10:1, 10:17, 11:6, 30:12, 32:12, 32:13, 32:18, 36:13, 36:17, 37:8 propose [1] - 9:23 proposed [3] - 3:5, 20:1, 31:19 proposing [1] - 31:7 prospect[ii] - 10:19 protections [1] -39:21 proud [2] - 9:24, 11:13 provide [8] - 12:13, 17:11, 18:4, 18:22, 19:21, 20:3, 21:7, provided [4] - 20:20, 20:21, 27:16, 39:18 providing [1] - 20:6 proximity [2] - 37:11, 37:18 public [9] - 3:8, 5:11. 5:15, 6:6, 29:10, 29:17, 37:1, 40:2, 40:10 PUBLIC [2] - 2:2, 2:7 pull (1) - 21:19 purely [1] - 27:19 purposes [1] - 35:20 put (4) - 4:5, 7:11, 11:2, 17:9

# Q

relate [1] - 12:15

related [1] - 32:16

relative [4] - 42:7,

42:9, 43:7, 43:9

relief [2] - 8:1, 26:14

qualified [2] - 15:14, 15:18 quality [4] - 13:6, 13:7, 14:5, 14:21 questions [24] - 3:8, 6:4, 6:5, 6:9, 6:14, 11:23, 12:2, 17:2, 24:7, 24:8, 24:12, 24:15, 24:18, 24:21, 29:18, 29:21, 29:25, 30:1, 31:1, 33:4, 38:22, 39:25, 40:23, 41:1 quickly [1] - 6:12 remarks [2] - 15:2,

remove [1] - 7:24

Rendering [1] - 2:22

report [2] - 8:19, 8:21

rendering [1] - 9:5

Report (1) - 2:17

reported [2] - 42:4,

15:22

43:4 reports [1] - 15:5 R representative[1] -8:3 raise[3] - 9:11, 12:4, requested [2] - 8:1, 29:19 20:25 rather [1] - 3:19 require [2] - 25:22, ratios [1] - 33:19 27:15 reach [1] - 17:22 required [1] - 41:3 real [1] - 13:17 requirement [1] - 23:6 really [8] - 11:3, 16:12, requisite [1] - 3:14 18:2, 19:13, 25:5, resident [2] - 19:24, 25:16, 35:13 25:24 REALTY[1] - 1:3 residential [1] - 32:14 Realty [1] - 7:3 residents [7] - 11:11, rear [2] - 22:10, 35:19 13:8, 16:20, 18:7, reason [1] - 25:6 23:21, 23:25 reasonable [2] resolution [1] - 20:22 10:12, 35:16 resource [1] - 14:7 reasons [1] - 10:19 respect [2] - 29:18, received[1] - 15:5 40:23 recently [2] - 20:24, response (2) - 36:4, 39:19 recognition [2] - 3:22, rest[1] - 16:17 25:10 restricted [2] - 7:17, record [2] - 9:19, 12:9 15:15 recreation [1] - 35:4 retired [2] - 33:13 redevelop [2] - 7:13, return [1] - 13:11 11:6 revenue [1] - 14:14 redevelopment[1] review [4] - 3:20, 7:7, 21:13, 34:23 reduced [1] - 22:22 reviewed [1] - 5:20 referred [1] - 27:2 Revised [4] - 2:16, referring[1] - 27:24 2:17, 2:19, 2:23 refers (2) - 15:25, revised [3] - 8:20, 17:14 8:22, 8:24 reflect [1] - 9:19 revision [2] - 8:15, 9:7 REGAN [20] - 1:16. Richard [1] - 8:7 3:13, 3:16, 3:19, Ridge [2] - 1:22, 30:11 9:10, 9:19, 12:4, Ridgecrest [2] - 4:7, 12:9, 12:20, 26:7, 7:3 27:2, 29:24, 30:4, RIDGECREST[1] -30:8, 33:6, 33:10, 1:3 33:14, 37:25, 39:1, road [1] - 23:20 39:5 Road [1] - 1:22 regarding [1] - 30:16 roadway [2] - 23:17 registered [1] - 41:4

ROBERT [2] - 1:16,

role [2] - 14:18, 14:22

Robert [1] - 39:5

rolling [3] - 19:10,

2:9

19:17, 34:12
roots [1] - 13:5
ROSE [1] - 1:12
rounded [1] - 7:8
routed [1] - 14:17
rule [2] - 27:24, 28:2
RUSSO [2] - 1:15,
29:2
Russo [1] - 29:1

#### S

safety [2] - 16:19 satisfied [1] - 22:13 scenario [1] - 25:19 schedule [1] - 18:25 School [1] - 30:15 screen [2] - 4:1, 9:5 second [5] - 15:7, 20:16, 20:18, 29:12, 40:4 seconded [2] - 29:13. 40:6 SECRETARY[1] -1:17 secure [8] - 36:13, 36:16, 36:17, 36:21 36:25, 37:4, 37:7, security [5] - 22:22, 23:5, 36:15, 37:19, 39:17 see [2] - 22:16, 30:22 seeing (1) - 26:4 segregated [1] - 16:16 sell [1] - 14:13 senior [4] - 12:18, 14:1, 17:24, 20:3 sense [1] - 36:25 separate [1] - 37:4 service [6] - 21:1, 21:2, 21:8, 22:3, 23:22, 32:16 Services [1] - 1:25 services [4] - 17:12, 27:8, 27:15, 27:16 serving [1] - 21:1 set [3] - 13:15, 42:5, 43:5 seven [1] - 31:8 several [1] - 13:1 shall [5] - 12:6, 30:5. 33:7, 38:1, 39:2 share [2] - 11:9, 27:8 shares [2] - 11:8, 11:10 Sheet [1] - 2:14 sheet [1] - 8:17 sheets [3] - 2:13, 8:15, 8:24

Sheets [1] - 2:18 shift[14] - 18:15, 18:21, 19:2, 19:3, 19:5, 19:17, 22:20, 22:21, 23:4, 33:16, 34:2, 34:4, 34:9, 34:12 shifts [6] - 17:8, 17:9, 19:8, 19:15, 34:8, 34:11 short [1] - 6:11 shows [1] - 22:9 shuttle [1] - 20:4 siblings [1] - 30:14 side (3) - 32:11, 32:13, 32:17 simple [2] - 31:19, 32:9 simultaneously [1] -9:12 sisters [1] - 10:1 Site [3] - 1:6, 2:18, 2:22 site [11] - 7:14, 7:20, 8:23, 9:5, 12:24, 18:16, 20:20, 21:11, 23:22, 31:21 sites [1] - 16:21 sitting (1) - 5:24 situation [2] - 26:9, 31:16 situations [1] - 27:10 six [3] - 8:15, 19:9, 19:10 size[7] - 7:8, 16:4, 21:14, 21:18, 22:15, 30:16, 35:22 skill [1] - 13:15 sky[2] - 23:7, 23:11 slightly (1) - 20:5 small [1] - 14:3 smaller (3) - 10:14, 20:5 social [7] - 17:24, 17:25, 25:21, 34:21, 35:7, 35:8, 35:22 Soif [1] - 1:5 soil [1] - 7:21 someone [5] - 25:7, 25:20, 37:6, 37:7, 37:13 sometimes [1] - 30:1 sorry [3] - 4:10, 22:25, 29:23 south [1] - 32:13 speakers (1) - 39:19 speaking [2] - 25:17, 37:13 specific [1] - 35:19 specifically [1] - 34:9

spell [2] - 12:10, 30:9 spent [1] - 30:17 spiritual [1] - 18:1 spots [2] - 24:1, 31:8 spouse [4] - 27:11, 27:12, 27:22, 38:6 spring [1] - 35:18 staff[14] - 12:17, 13:8, 18:6, 18:7, 18:10, 18:24, 21:23, 23:21, 24:2, 33:18, 33:19, 33:23, 34:4 staffed [3] - 18:5, 33:19, 34:2 staffing [4] - 17:8, 18:23, 22:18, 33:16 stage [1] - 17:22 stages (1) - 13:19 stagger[1] - 18:24 staggering [1] - 19:7 stand [1] - 6:11 standard [2] - 23:9, 34:21 standpoint[3] - 21:14, 22:14, 23:18 start [1] - 14:25 started [4] - 4:12, 8:13, 10:18, 11:5 starting [1] - 24:13 State [1] - 30:24 state [1] - 12:9 statement [1] - 31:5 status [1] - 23:5 stay[3] - 10:21, 11:16, 11:17 Stefanelli [3] - 28:22, 29:14, 40:5 STEFANELLI [4] -1:11, 28:23, 29:12, 40:3 stenographically [2] -42:4, 43:4 step [1] - 18:20 still (1] - 11:18 stories [3] - 16:23, 25:8, 25:9 storm (2) - 8:21, 8:25 Storm [2] - 2:17, 2:20 story[1] - 30:20 strange [1] - 31:16 street [1] - 19:23 structures [1] - 7:14 subject[1] - 6:21 subsequent [1] - 7:25 suburban (1) - 25:8 sufficient [1] - 22:14

spectrum [6] - 16:14.

17:11, 17:13, 18:2,

26:4, 34:24

Suite m - 1:22 summary [1] - 9:2 Summary [1] - 2:21 summer [1] - 35:18 Sunrise [3] - 30:18, 31:7, 31:8 supplies [1] - 21:11 support [1] - 14:20 surroundings [1] -Survey [1] - 2:14 survey [2] - 7:9, 8:17 Susan [1] - 33:11 SUSAN [1] - 2:8 swear [11] - 6:8, 9:12, 9:15, 9:18, 12:5, 29:23, 30:3, 30:4, 33:6, 37:25, 39:1 sworn [1] - 9:20

# T

title [1] - 8:18 today [4] - 11:1, 15:9, 31:24, 32:1 tasks [1] - 17:15 toes [1] - 14:8 tax [1] - 7:5 together [2] - 11:2, taxes [1] - 5:1 12:25 Teagno [1] - 24:20 tonight [2] - 9:23, 11:7 TEAGNO [5] - 1:15, tonight's [1] - 8:12 4:11, 5:4, 5:8, 24:21 touches [1] - 19:21 team (3) - 8:2, 14:3, Township [1] - 30:18 14:4 technical [3] - 4:2, trading [1] - 19:15 7:19, 26:20 traffic [2] - 23:23, technically [5] - 23:9, 30:21 25:17, 27:17, 27:22, transcript[2] - 42:3, 37:12 43:3 TRANSCRIPT[1] - 1:4 tempo [1] - 19:15 Transcription [1] tend [3] - 25:11, 37:17, 37:19 1:25 tends [1] - 23:13 translate [1] - 16:9 term [1] - 15:14 transparent[1] - 25:6 terms [11] - 15:24, transportation [6] -17:4, 17:5, 17:8, 18:12, 19:21, 19:22, 20:4, 20:6, 20:18 19:2, 21:22, 22:7, Triboro [1] - 4:6 22:9, 22:18, 23:15, 34:12 trigger [1] - 26:9 terrace [1] - 34:18 triple[1] - 39:20 terrible [1] - 6:14 truck [1] - 21:18 testified [3] - 5:2, true [3] - 13:5, 42:2, 31:17, 34:9 43:2 testifies [1] - 32:7 truth [7] - 9:16, 9:18, testify [2] - 8:4, 8:11 12:6, 30:6, 33:8, testimony [14] - 6:2, 38:2, 39:3 try [3] - 25:9, 40:13, 6:9, 7:11, 9:15, 12:5, 22:8, 30:5, 32:24, 40:21 33:7, 38:1, 38:19, trying [4] - 24:8, 27:9, 39:2, 42:3, 43:3 27:20, 38:15 THE [31] - 2:6, 2:7, Tuesday [1] - 1:9 11:23, 12:8, 12:11, turn [2] - 31:4 12:21, 25:2, 26:15, twist [1] - 14:12 26:23, 27:13, 27:25, two [8] - 3:2, 19:11,

19:12, 19:22, 25:8, 30:20, 39:19 two-story[1] - 30:20 types [1] - 34:15 typical [2] - 18:14, 21:15 typically [4] - 15:17, 17:14, 18:5, 35:23

28:5, 28:11, 31:23,

32:3, 32:8, 32:10,

33:18, 33:25, 34:17,

35:7, 35:11, 35:21,

36:2, 36:6, 36:18,

36:23, 37:9, 39:11,

themselves [1] - 16:2

three [6] - 15:25, 19:1,

22:20, 34:10, 37:12,

thinking [1] - 11:10

39:13, 39:15

third [1] - 39:14

Tintle [3] - 30:10,

30:7, 30:10, 31:3,

31:6, 31:14, 32:11,

33:2, 38:3, 38:15,

38:17, 38:21

30:25, 38:3 TINTLE [13] - 2:7, 2:8,

37:19

uncared [2] - 25:14, 25:15 under [2] - 14:13, 35:24 underscore [1] - 13:12 understood [2] - 13:3, underutilized [1] -24:3 underwriting [2] -13:20, 14:11 unit [12] - 7:15, 15:3, 28:4, 30:20, 32:17, 36:15, 36:21, 36:22, 36:23, 37:3, 37:4, 37:7 units [7] - 7:18, 24:25. 27:3, 27:5, 27:7, 31:7, 36:16 unless [1] - 25:12 unusual [1] - 16:23 up [7] - 6:11, 13:19, 19:23, 21:19, 26:8, 40:13, 40:22

# utilization [1] - 23:24 ν

valuation [1] - 14:15 values [1] - 11:9 Variance [2] - 1:5, 1:6 variance [4] - 7:22, 7:25, 26:10, 26:13 variances [1] - 7:23 varies (1) - 23:12 various [1] - 18:10 VECCHIO [22] - 1:21, 2:6, 3:3, 3:6, 3:11, 3:18, 4:2, 4:25, 6:24, 8:9, 12:3, 12:12, 17:3, 24:6, 26:20, 27:6, 27:14, 31:15. 32:20, 34:3, 39:18, 40:19 Vecchio [11] - 3:1, 3:16, 3:24, 4:22, 6:22, 6:25, 10:3, 12:1, 17:1, 32:4, 40:17

vehicle [3] - 19:25, 20:6, 20:11 vehicles [2] - 20:8, 23:22 versus [1] - 25:14 VICE [4] - 1:11, 28:23, 29:12, 40:3 visits [1] - 20:19 VOIR [1] - 2:2

volumes [1] - 21:15

witnesses [4] - 3:2, 6:4, 9:20, 40:17 word [1] - 25:17

## X

XI00991 [2] - 42:18, 43:18

# Υ

#### W

wait [1] - 41:3 Waiver[1] - 1:6 walk [3] - 13:14, 14:25, 17:7 walked [1] - 4:10 walking [2] - 14:10, 17:20 Wall [1] - 30:18 wants [3] - 25:20, 26:15, 38:7 ware [2] - 21:23

Wasko [5] - 2:13, 2:22, 8:6, 8:14, 9:7 water [2] - 8:21, 8:25

Water [2] - 2:17, 2:20 weaker[1] - 25:6

week [1] - 21:17 weekends [1] - 30:23

Wegman's [1] - 19:23 welcome [1] - 25:25

well-managed [1] -

10:5

weliness [1] - 11:3 west[2] - 32:11, 32:17

wheeler [1] - 21:19

Whitney [4] - 30:11, 33:12, 38:4, 39:6

whole [1] - 13:9

wife [1] - 30:13

WILLIAM [1] - 1:14

wing [2] - 16:15, 16:17 winter [3] - 35:17,

36:5, 36:8

wish (1) - 29:17

witness [5] - 6:3, 6:16, 12:2, 32:21, 34:3

WITNESS [29] - 11:23,

12:8, 12:11, 12:21, 25:2, 26:15, 26:23,

27:13, 27:25, 28:5,

28:11, 31:23, 32:3,

32:8, 32:10, 33:18,

33:25, 34:17, 35:7,

35:11, 35:21, 36:2,

36:6, 36:18, 36:23,

37:9, 39:11, 39:13,

39:15

yards [2] - 37:13, 37:16

years [10] - 5:25, 10:7, 10:8, 10:11, 12:19, 12:20, 13:1, 13:21, 23:11, 30:14

yourself[1] - 29:20 yourselves[1] - 6:8

### Z

zone [1] - 26:10 Zoning [1] - 5:22 zoning [2] - 7:6, 26:22